TOWN OF BROOKLINE, MASSACHUSETTS

REPORT ON EXAMINATION OF BASIC FINANCIAL STATEMENTS

FISCAL YEAR ENDED JUNE 30, 2010

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TABLE OF CONTENTS

Letter of Transmittal	1
Organizational Charts	11
Independent Auditors' Report	13
Management's Discussion and Analysis	15
Basic Financial Statements	28
Statement of Net Assets	29
Statement of Activities	30
Governmental funds – balance sheet	32
Reconciliation of the governmental funds balance sheet total fund balances to the statement of net assets	33
Governmental funds – statement of revenues, expenditures and changes in fund balances	34
Reconciliation of the statement of revenues, expenditures, and changes in fund balances of governmental	
funds to the statement of activities	35
Proprietary funds – statement of net assets	36
Proprietary funds – statement of revenues, expenses and changes in fund net assets	37
Proprietary funds – statement of cash flows	38
Fiduciary funds – statement of fiduciary net assets	39
Fiduciary funds – statement of changes in fiduciary net assets	40
Notes to basic financial statements	41
Required Supplementary Information	69
General fund - schedule of revenues, expenditures and changes in fund balance - budget and actual	70
OPEB – schedule of funding progress	72
OPEB – actuarial methods and assumptions	73
Notes to required supplementary information	74



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BOARD OF SELECTMEN

BETSY DEWITT, Chairman NANCY A. DALY JESSE MERMELL RICHARD W. BENKA KENNETH M. GOLDSTEIN

MELVIN A. KLECKNER Town Administrator

Letter of Transmittal

October 22, 2010

To the Honorable Members of the Board of Selectmen and Citizens of the Town of Brookline:

State and Federal regulations require the Town of Brookline to publish at the end of each fiscal year a complete set of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) that are audited in accordance with generally accepted auditing standards (GAAS) by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the Annual Report on the Examination of the Basic Financial Statements of the Town of Brookline, Massachusetts, for the fiscal year ending June 30, 2010 for your review.

This report consists of management's representations concerning the finances of the Town of Brookline. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Town of Brookline has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Town of Brookline's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town of Brookline's comprehensive framework of internal controls has been designed to provide reasonable assurance in accordance with best practices that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town of Brookline's financial statements have been audited by Powers & Sullivan, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Town of Brookline for the fiscal year ended June 30, 2010, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Town of Brookline's financial statements for the fiscal year ended June 30, 2010 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Town of Brookline was part of a broader, federally mandated "Single Audit" designed to meet the particular needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Town of Brookline's separately issued Reports on Federal Award Programs, also known as the Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment the MD&A and should be read in conjunction with it. The Town of Brookline's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The Town of Brookline was founded in 1630 and incorporated in 1705. It is located in Norfolk County and borders on Boston to the east, north and south, and Newton to the west. It is approximately 6.8 square miles in area and, according to the 2000 federal census, has a population of 57,107 persons.

Municipal Services

The Town provides general governmental services within its boundaries including:

- public education in grades pre-kindergarten through 12 to more than 6,000 students
- police and fire protection, including building inspection and animal control services
- highway and roadway maintenance, including snow and ice control and traffic control
- street and sidewalk maintenance
- water and sewer services
- refuse collection services
- parks and recreational services, including a golf course and a swimming pool
- library services
- senior citizen services and programs, including a senior center facility
- public health services, including food outlet inspections, immunizations, and mental health
- veterans services

Governing Bodies and Officers

The Town operates under a Board of Selectmen/Town Meeting form of government. Local legislative decisions are made by a representative Town Meeting consisting of 248 members and implemented by a five-member Board of Selectmen. A Town Moderator is elected every three years to preside over the proceedings of Town Meeting. Day-to-day administrative authority is vested in the Town Administrator who is appointed by the Board of Selectmen. The Town Administrator is the chief operating officer and is responsible for the supervision and the administration of all municipal departments except for the School Department, Library, and Town Clerk's Office. The superintendent of Schools is the chief operating officer for the Brookline Public Schools and is responsible for the supervision and administration of all School departments.

A nine person elected school committee is responsible for the administration of all local school affairs. There is also a nine member elected Board of Library Trustees. A three person Board of Assessors, who are appointed by the Board of Selectmen, are responsible for the assessment of local property taxes. A five member Retirement Board services employees and retirees in all Town Departments, except professional employees of the School Department who are covered by the Massachusetts Teachers Retirement System, for retirement matters, and consists of an ex-officio member, 2 members elected by active and retired members of the Retirement System, 1 member appointed by the Selectmen and a fifth member chosen by the other 4 Board members.

Audit Committee

The Audit Committee consists of six members with appointment not restricted to the ranks of appointing bodies. The Board of Selectmen, the Advisory Committee and the School Committee each appoint one member and the Town Moderator appoints three members. Current voting members include Nancy Daly (selectmen appointee and chair), Leonard Weiss (Advisory Committee), Alan Morse (School Committee), James Littleton, Gregory Grobstein and Christopher Cox (Moderator's Appointees). In addition to the six voting members, the Director of Finance (Stephen Cirillo), the Comptroller (Judith Haupin), the Superintendent of Schools or his/her designee (Peter Rowe), and the Town Administrator or his/her designee (Sean Cronin) serve as nonvoting members of the Committee. The Audit Committee serves as advisor to the Board of Selectmen with respect to the Town's financial condition, financial management systems, and controls and annual audit. In addition, the Committee

shall report to Town Meeting as the Committee sees fit on matters within the scope of Town Meeting's concerns. Specific duties shall include, but are not limited to the following:

"make recommendations to the Board of Selectmen on the selection of and scope of services for an independent auditor; review the annual financial statements and reports prepared by the independent auditor and make recommendations with respect thereto; make recommendations for areas of operations where expanded scope audits or reviews of the internal controls may be appropriate; review and make recommendations with respect to the Town's financial management practices and controls; report to the annual Town Meeting on the recommendations the Committee has made during the preceding twelve months".

Financial and Management Systems

The Town annually prepares and updates a five-year financial forecast, a six-year capital improvement program (CIP), and an annual operating budget. These documents are presented in the Annual Financial Plan, which is produced by the Town Administrator's office in conjunction with the Finance Department, and reviewed by the Board of Selectmen and Advisory (Finance) Committee. Both the first year of the CIP and the operating budget are submitted to Town Meeting for adoption. The Board of Selectmen have formally adopted financial policies that guide the preparation of the Annual Financial Plan.

The five-year forecast, submitted in December of each year, is a comprehensive review of economic trends on a local, regional and national basis. It analyzes major municipal fund expenditure projections based upon service program assumptions and develops revenue estimates based on economic conditions and prior trends. The forecast presents various surplus/deficit projections based on various scenarios of key revenue sources (e.g., state aid) and expenditure categories (e.g., health insurance, collective bargaining). These scenarios guide both the Board of Selectmen and Town Administrator in the preparation of the ensuing fiscal year's budget.

The six-year capital improvement program (CIP), preliminarily submitted in November/December of each year, comprehensively identifies municipal infrastructure and improvement needs by detailing each project, including cost, potential source(s) of funding, priority need, impact on the operating budget, and ongoing capital maintenance costs. Guided by the Town's formal policy of dedicating 5.5% of the prior year's net revenue, plus free cash, to the CIP, the annual update allows decision makers and voters the opportunity to regularly analyze and decide upon priority project funding. After inclusion in the Town Administrator's Financial Plan, the Proposed CIP is reviewed by both the Planning Board and the Advisory Committee. Then, as part of the budget article at the Annual Town Meeting, projects contained in the first year of the CIP are recommended for funding.

The annual operating budget, submitted in February of each year as part of the Annual Financial Plan, follows a program management format that details source and use recommendations for all funds; details departmental missions, goals, objectives and annual work plans; and details performance measurement and financial management criteria for each budget cycle. The financial plan has again been recognized by the GFOA for excellence in budget presentation. The budget maintains consistency with the Selectmen's financial management standards and policies. The budget funding sources include the general fund, comprised of revenues including property tax, auto, meals, and hotel tax, user fee receipts, state aid, investment income and miscellaneous program income; the enterprise funds for the water and sewer operations and the golf course; and the Recreation Revolving Fund. These latter funds are intended to be self-supporting through user-based charges.

Principal Executive Officers

Office	Name	<u>Term</u>	Term Exp.
Town Administrator	Melvin A. Kleckner	Appointed - 3 years	2013
Superintendent of Schools	William Lupini	Appointed - 3 years	2012
Deputy Town Administrator	Sean Cronin	Appointed - 1 year	2011

Office	Name	<u>Term</u>	Term Exp.
Assistant Town Administrator	Melissa Goff	Appointed - 1 year	2011
Finance Director and Treasurer	Stephen Cirillo	Appointed - 1 year	2011
Town Comptroller	Judith Haupin	Appointed - 1 year	2011
Town Clerk	Patrick J. Ward	Elected - 3 years	2012
Town Counsel	Jennifer Dopazo	Appointed - 3 years	2011

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town of Brookline operates.

Tax Base/Local Economy

Brookline is bordered by the City of Boston. It has both urban and suburban features and is characterized by comparatively high property values. Approximately 78% of general fund revenues are financed by the annual tax on property. The remaining revenues come from locally derived receipts (approximately 10%), State Aid (approximately 7%), transfers from other non-general funds (approximately 3%) and other available funds (approximately 2%).

Residential property comprise 90.7% of the full and fair value of the property in Brookline and they are responsible for 84% of the taxes. The Town has been adopting the tax classification authorization that permits it to set two separate tax rates. The current tax rates are:

Residential \$ 10.97 per thousand Commercial \$ 17.80 per thousand

A combination of significant new development and a healthy real estate market has contributed to a steadily growing tax base. The tax base (current market valuation of \$14.8 billion) has increased more than 115% since FY2000, reflecting strong development and real estate appreciation. The Town's tax base is now the fifth largest in Massachusetts. Building permit activity continues at a strong pace, having averaged more than \$2.5 million annually over the last five years. Per capita market value of approximately \$250,000 is also among the highest in the state, as is the per capita personal income level, which is approximately \$45,435 according to the 2000 census.

The Annual Financial Plan

A number of cost centers have placed significant pressures on the operating budget, including health insurance, pensions, utilities, special education, and school enrollment. These cost pressures have made maintaining the level and quality of services the Town delivers difficult. Double-digit growth in health insurance premiums have been the norm over the past few years, consuming approximately one-third of all new property tax revenue since FY 2003. This line item increased from \$12 million in FY 2003 to \$24 million in FY 2010. Over the past few years, the Town has taken steps to help blunt some of the recent increases. In FY2008, plan design changes were implemented that resulted in an annualized decrease of more than \$1 million in the health insurance budget. Effective July 1, 2010 (FY2011), the Town and its unions agreed to enter into the Group Insurance Commission (GIC), the state agency that provides life, health, disability and dental and vision services to more than 300,000 state employees, retirees and their dependents. This action enabled the Town to reduce its group heath budget from what was expected to be \$25.8 million to \$21.2 million, a savings of \$4.6 million. It also reduced premium withholdings for employees.

Healthcare insurance is provided during the working life of employees, and in their retirement. The annual cost of group healthcare insurance referred to in the preceding paragraph represents the premiums paid for a particular year for both working and retired employees and eligible dependents. The accompanying basic financial statements, prepared in accordance with GAAP, reflect additions, costs, liabilities and disclosures related to the healthcare obligation the Town has to its working and retired employees and their dependents, and will have to its working employees in their retirement years. Financial accounting and disclosure for healthcare provided to employees in retirement is established by GAAP for Other Post Employment Benefits, and is referred to herein by terms including OPEB, post-employment, and post-retirement.

Increases in the Town's contribution to the Retirement System have averaged approximately \$500,000 over the past five years, including the large \$1.1 million increase in FY 2008. However, due to the world-wide economic down-turn, government retirement systems experienced significant losses in calendar year 2008. Knowing that these losses would require the Town to dramatically increase the FY2012 appropriation, the Town took steps to offset the anticipated budget impact by ramping up to the higher appropriation over a three-year period, beginning in FY 2010. In both FY2010 and FY2011, the Town earmarked new revenue from local option taxes, which were made possible by an act of the State Legislature, for the pension system. The impact of this was to increase the FY2010 appropriation by just under \$1 million and the FY2011 appropriation by \$1.2 million, leaving an increase of FY2012 of approximately \$600,000. If this approach was not taken, the increase from FY2011 to FY2012 would have been \$1.8 million. The success of this strategy was illustrated in the approved calendar year 2010 Actuary funding schedule, which included an FY 2012 appropriation with only an average increase from the prior fiscal year, a reduction in the estimated rate of return from 8.25% to 8.15%, and a full funding date of 2028, well ahead of the 2040 maximum full funding date mandated by state law.

Utility expenses have skyrocketed since FY2003: the price of electricity has increased 134%; natural gas has increased by 143%; the price of heating oil is 175% higher; and the price of vehicle fuel is 147% higher. As a result, the Town's total utility budget has doubled since FY2003 to more than \$5.3 million. As part of an effort to reduce the consumption of energy, the Town, through its CIP, funding from the American Recovery and Reinvestment Act (ARRA), and programs with local utilities, has invested in energy efficiency programs and technologies. Savings from these investments have begun to realize, most notably in Town Hall, where consumption has been cut in half. The Town has also taken advantage of recent drops in the electricity and natural gas markets by locking in at reduced rates for the next few fiscal years.

Special education (SPED) and enrollment growth continue to place stress on the School budget. SPED has been growing by approximately \$700,000 per year and now consumes approximately 25% of the School budget. Enrollment in the elementary schools has resulted in cost pressures not only in the School's operating budget, but also on the CIP, as numerous school facility projects are being planned for (see the CIP section under "Long-term Financial Planning" below). Over the past five years, total K-8 enrollment has grown 581 (15%) and, based upon available birth data and other demographic trends, this growth pattern is expected to continue for at least the next four years. This will result in total enrollment growth of approximately 900 students (23%) during the nine year (FY05-FY14) period. In 2005, the K-8 elementary schools operated with 3,888 students in 196 homerooms. Last school year, they operated with 4,469 students in 219 homerooms. In FY2014, the schools estimate a need for 241 homerooms for the projected enrollment of 4,780 students. This is an increase of 45 homerooms between 2005 and 2014. In order to create the classroom space necessary to accommodate this enrollment level, the Schools have had to convert spaces intended for other purposes into regular classrooms. On the operating budget side, with new classrooms comes the need for new teachers. Obviously, this has put pressure on the School budget.

On the revenue side, while property taxes comprise approximately three quarters of the Town's general fund revenue, there are two other revenue streams that impact the budget significantly: State Aid and Local Receipts. In FY2003 and FY2004, local aid was cut by close to \$3 million. In FY10, it was cut \$3.1 million and then by another \$700,000 in FY2011. Since FY03, state aid has realized a cut of 26%, even before accounting for inflation. The current fiscal climate at the state level points to decreases in state aid in fiscal 2012, so there is likely to be a significant negative impact on the Town's ability to provide services.

Local Receipts, which consist of sources such as motor vehicle excise, refuse fees, building permits, interest income, parking tickets and meals and hotel/motel excise taxes, make up approximately 10% of the Town's annual revenue. Over the past half decade, the Town has increased certain local receipts in order to replace revenue lost from state aid cuts, thereby increasing reliance on local revenues to cover the increasing cost of providing services. Examples include increases in the refuse fee, fines for parking violations, and parking meter fees. The Town continues to review all current and potential sources of revenue. Along with many other communities in Massachusetts, Brookline adopted 2 local options designed to raise local revenues. The first was the adoption of a 0.75% meals excise tax. The second was an amendment to the Local Room Occupancy tax, increasing the local option excise tax from 4% to 6%. Both these local options became effective on October 1, 2009, and the Town began receiving distributions from the Commonwealth in December, 2009.

Long-term Financial Planning

The Town continues to manage its financial affairs in a prudent manner. Throughout all of the changes in the economy, increases in expenses and decreased state aid, the Town has maintained its Aaa bond rating. It has done so by incorporating long-range planning tools such as the five-year forecast and the six-year Capital Improvement Program; establishing rainy day accounts and budgeting stabilization reserves; prioritizing spending plans and identifying discretionary spending; incorporating pay-as-you-go financing strategies; developing long-term planning for all liabilities including pension and other post-retirement benefits (OPEBs); investing in technology to make operations more efficient; and growing the tax base in a manner that balances neighborhood concerns with the need for additional revenues.

Brookline has also enhanced its revenue flexibility by establishing enterprise funds for certain operations. This allows the Town to charge 100% percent of the operating cost and capital improvements to the users of certain services so that no tax support goes toward providing these services. This includes the water, sewer and municipal golf course operations. By doing so, the Town is able to provide the maximum tax dollars available to all other services.

Through the CIP process, the Town of Brookline has identified approximately \$126.6 million in capital improvements needed over the next 6 years. Large components of this total include the following:

- Anticipated school projects (\$92.3 million). It is important to note that the three renovation/addition projects planned for (Runkle School, Heath School, and Devotion School) assume the Massachusetts School Building Authority (MSBA) covers at least 34.58% of the costs. In September, 2009, the Town was notified that the MSBA approved funding equivalent to 40% of eligible expenses for the Runkle School, meaning \$11.8 million of the \$29.1 million project will be paid for by the State. Funding was approved at the November, 2009 Fall Town Meeting for the Town's share of the project. In March, 2010, the Town was notified that the MSBA would partner with the Town for the Heath project. The Town is currently in the feasibility stage of that project and it is anticipated that the state will fund at least 34.58% for what is expected to be a \$6 million \$7 million project. The Town should be cautioned, however, that with the combination of a slowdown in the economy (which will reduce MSBA revenue) and a need for school construction in economically challenged communities, it is not certain that the Town will be as fortunate with the Devotion School. If that were to occur, then either the project needs to be reduced or a debt exclusion override will be required. The Town might consider a debt exclusion even with MSBA assistance if the project is of such size that funding the Town's share consumes all remaining CIP capacity under the 5.5% funding policy.
- Upgrade and maintenance of our waste water system (\$5.0 million), which will be borne by the water and sewer rates rather than the tax levy.
- Rehabilitation of the Town's streets and sidewalks (\$15.6 million). The 2008 Override included additional funding for streets and sidewalks, proof of the Town's and taxpayers' commitment to maintaining its infrastructure. State funding via the Chapter 90 program is expected to fund \$4.3 million of this work.
- The purchase of the former state-owned Fisher Hill reservoir for transformation into an active / passive open space (\$4.6 million, of which just \$1.35 million is supported by the tax base).

- The Village Square project in the Brookline Village / Route 9 area (\$4 million). The Town plans on utilizing the Section 108 Loan Program afforded by the Federal government under the CDBG program to finance \$2.25 million. The remaining piece is to be funded by a grant through the State Transportation Improvement Program (STIP) and outside sources related to the 2 Brookline Place redevelopment.
- ♣ The closure of the rear landfill (\$4.6 million)
- Upgrades and rehabilitation of various parks/playgrounds/open spaces (\$13.6 million)

A particularly challenging issue that the Town is proud to be able to say it has successfully managed is the closing and capping of the Town's landfills, which included the development of a recreational field. In FY04, Town Meeting approved \$7.89 million for capping the front landfill and transforming it into a full-sized recreational field and playground. Unfortunately, part of the project including implementing state-mandated assessment and corrective actions related to the removal of historically deposited ash-laden soils were required on properties surrounding the landfill.

In FY04 and FY05, a total of \$3 million was approved to undertake all actions required on certain properties along Newton St., Nelson Drive, and Hammond Pond Parkway. Between FY07 and FY10, a total of \$9.25 million was approved for similar actions on properties along the other side of the landfill (Martha's Lane, Kensington Circle, and Arlington Road). Of this amount, \$1 million ended up being funded via a grant from the State's Environmental Bond Bill. All of these actions ensured on-going compliance with Department of Environmental Protection's (DEP) Solid Waste Management regulations, 310 CMR 19.000, and Massachusetts Contingency Plan, 310 CMR 40.000, for properties along Martha's Lane, Kensington Circle, and Arlington Road. In addition, the Town and the effected residents agreed on a settlement that totaled \$5 million.

We are also pleased to reiterate what was announced during the FY11 – FY16 CIP process: virtually all, if not all, of the \$3.275 million bond authorization will be rescinded at a future Town Meeting since the remediation projects along Martha's Lane, Kensington Circle, and Arlington Road came in well under-budget.

Other Post Employment Benefits

The Town of Brookline is legally and contractually obligated to pay for the retiree health cost of past, present and future Town / School retirees who have worked a minimum of ten years for the Town. There is no requirement that the employee has to be working for the Town at the time of retirement in order to receive this benefit. The calendar year 2008 Biennial Actuary Analysis estimated the present value of this obligation to be \$323 million (at a discount rate of 5.5%). At June 30, 2010, the Town has a balance of \$6.1 million of assets in a fiduciary-managed trust fund that is designed to be the source of funding to satisfy the obligation. GAAP requires that the unfunded liability be recognized in the basic financial statements. Beyond the trust fund, the Statement of Net Assets at June 30, 2010 includes a liability of \$37.6 million for a portion of the unfunded post-employment benefits; none of the Town's assets as of that date are dedicated to the satisfaction of that liability. The recognized amount of the liability will continue to grow, and be reduced as assets are contributed to the trust fund. Future funding of the retiree healthcare obligation represents the Town's largest financial challenge.

The Town established an Other Post Employment Benefits (OPEB) Taskforce to address this challenge. It made several recommendations to the Board of Selectmen, which, if implemented, could reduce the OPEB liability. In addition, the Committee made several recommendations regarding the development of a long-term funding strategy over a thirty year period.

The Town has already adopted some of the funding recommendations, including an annual and escalating appropriation into the Financial Plan, which would generate \$116.5 million over the thirty year period. The current strategy increases the annual funding commitment each year until, in approximately year fourteen of the plan, the Town reaches the annual funding requirement. In the remaining sixteen years, funding levels would exceed the annual requirement in order to bring the Town to full funding by year thirty.

In addition, the Town has begun allocating retiree healthcare costs to all enterprise, revolving, grant, and special funds of the Town and School Departments. It is anticipated that this policy could generate an additional \$28.95 million of funding for the OPEB liability, if additional fees are charged to the users. In the area of cost containment, the Town and Unions reached an agreement to enter the State's Government Insurance

Commission (GIC) to provide medical insurance coverage for current working and retired employees and their eligible dependents. It is anticipated that, as a result of this decision, the unfunded OPEB liability will be reduced by approximately \$18 million.

The fiduciary-managed trust fund for retiree health care benefits is classified as an internal service fund, and included in the government-wide financial statements."

Cash management policies and practices

The Town of Brookline issues property tax bills four times a year and derives approximately 74% of its annual revenue from this source. These quarterly billings result in a reasonably steady cash flow throughout the year. Every effort is made to put any reserve funds to work. This has become more challenging of late due to continuing changes in the rate of return for most traditional investment vehicles. Nevertheless, the Town's investment policy remains conservative with particular attention to the constraints of safety and liquidity while attempting to secure the highest yield available with those constraints.

On a daily basis, the Treasurer automatically transfers excess funds out of all depository accounts into a sweep account (repurchase agreement) with the same depository bank. Frequently, depending on the level of receipts, money is transferred into the Town account that offers the highest yield.

Finally, a significant portion of the Town's non-expendable trust funds are currently managed by professional and nationally recognized investment management firms. Each of these funds has a distinct purpose and, therefore, the mix of holdings in cash, fixed income securities, and equities will vary by fund. The amount of annual income desired and the timing of disbursements generally govern the mix.

The cash and investment commitments at June 30, 2010 for the funds maintained by the Town's Treasurer are as follows:

General Fund - Unencumbered	\$	21,544,461
General Fund - Encumbered		1,449,308
Reserved for :		
General Fund -Revenue Funded Capital Project Funds		10,624,128
Special Revenue Funds		4,877,749
Bond Funded Capital Projects Funds		9,467,289
Enterprise Funds		257,201
Trust and Agency Funds	_	28,649,506
	\$	76,869,642
	_	

Of the \$76.8 million in total cash and investments, more than \$55.3 million is committed to Bond and Revenue Funded Capital Projects, Enterprise operations, Trust and Agency Funds and Grant funded projects, leaving approximately \$21.5 million unencumbered and not reserved for within

Risk Management

The Town of Brookline manages its risk through a combination of self-insured programs and premium based coverage with commercial insurance carriers. Workers' compensation, unemployment and municipal building activities are self-insured while exposures to various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omissions, and natural disasters are covered through policies purchased from commercial carriers. Various control techniques, including employee accident prevention training, have been performed to minimize accident-related losses.

Workers' compensation claims are administered by a third party administrator and are funded on a pay-as-you-go basis from annual appropriations. Third-party coverage is maintained for individual workers' compensation claims in excess of \$800,000. In addition, the Town administers an insurance reserve fund to help offset the annual cost

of its risk management program. Additional information on the Town of Brookline's risk management activity can be found in the notes to the financial statements.

Initiatives

Due to the above referenced and other cost pressures and strains of revenues, annual budget deficits have become the norm. In order to balance the budgets, the Town has continued to drive efficiencies and find other ways to continue to deliver a high level of service at lower costs. Over the past couple budget cycles, the Town has taken steps toward reducing both immediate and long-term costs, including the following:

- > 5% reduction in Town FTE's since FY06 (exclusive of school positions)
- Further utilization of contracted services
- Move to the Group Insurance Commission (GIC) (see above)
- > Implementation of plan design changes in the Town's health insurance program (see above)
- Re-organization of various departments/divisions
- Civilianization of certain functions in the police and fire departments
- Further utilization of technology to drive efficiencies
- Investment in energy efficiency projects

Efficiency Initiative Committee (EIC)

While these and other steps have been critical in balancing budgets and maintaining services, the Selectmen determined that the Town should undertake an exhaustive review of how the Town operates in order to yield additional cost savings possibilities. The Selectmen therefore appointed an Efficiency Initiative Committee (EIC), which was charged with developing a long-term plan for pursuing cost savings, including the following:

- Expanded use of technology
- > Integration of functions across departments
- Merger of Town / School operations
- > Departmental consolidation
- Privatization
- Position reduction

The EIC reported its findings to the Selectmen in January, 2009, and a number of the Committee's recommendations were included in both the FY 2010 and FY2011 budgets ultimately approved by Town Meeting. The recommendations of the EIC have influenced both short-term and long-term budgetary decisions, as they help address the issues of sustainability, which was originally raised by the Override Study Committee (OSC).

The Other Post-Employment Benefits (OPEB) Task Force completed its work in June 2009. The Committee made several recommendations to the Board of Selectmen, which, if implemented, would reduce the long-term OPEB liability. In addition, the Committee made several recommendations regarding the development of a long-term funding strategy to pay down the un-funded liability over a thirty-year period. The Town has already adopted some of the funding recommendations, including an annual and escalating appropriation into the Financial Plan, which would generate \$116.5 million over a thirty-year period. In addition, the Town has begun to include a unit cost for each FTE included in the annual budget of all enterprise, revolving grant and special funds of the Town and School Departments. It is anticipated that this policy would generate an additional \$28.95 million toward the un-funded OPEB liability. In the area of cost containment, the Town and Unions reached an agreement to enter the state's Government Insurance Commission (GIC). It is anticipated that the unfunded OPEB liability will be reduced by approximately \$18 million as a result of this decision.

Acknowledgements.

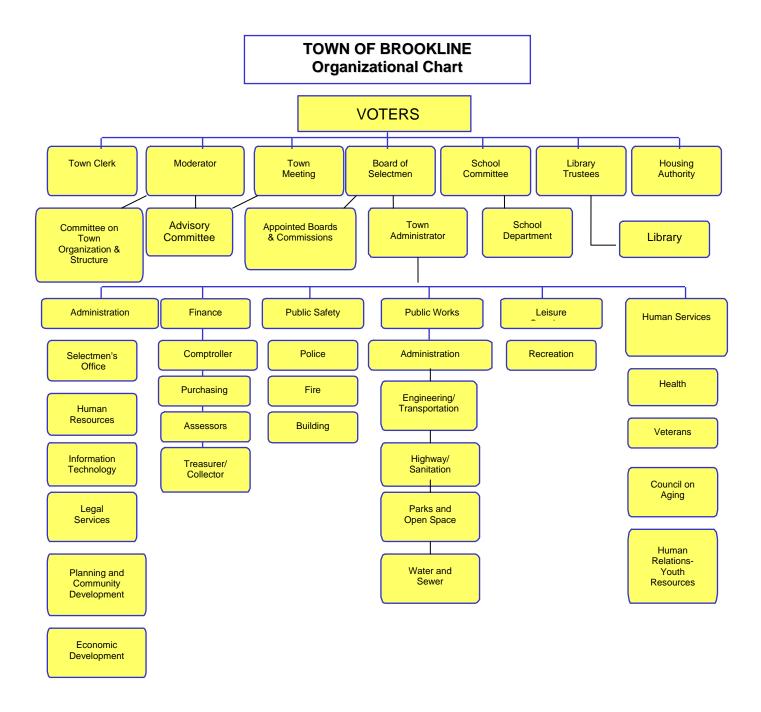
The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the Town Administrator's Office and the Finance Department. We would like to express our appreciation to all the members of the department who assisted and contributed to the preparation of this report. Credit should also be given to the Board of Selectmen for their unfailing support for maintaining the highest standards of professionalism in the management of the Town of Brookline's finances.

Stepher C'aille Jolet to

Respectfully submitted,

Melvin A. Kleckner Town Administrator Stephen Cirillo Finance Director Judith A. Haupin Town Comptroller

Organizational Charts



BOARDS/COMMISSIONS APPOINTED BY THE BOARD OF SELECTMEN

Planning/ Development Administration and Finance

Public Works

Cultural/ Leisure Services

Human Services

Board of Appeals

Board of Assessors

Conservation Commission Broadband Monitoring Committee Advisory Council on Public Health

Board of Examiners

Human Resources Board Solid Waste
Advisory Committee

Brookline Access Television Commission for the Disabled

Commission for

Building Commission

Registrars of Voters

Transportation Board

Celebrations Committee

Brookline

Women

Council on Aging

Economic Development Advisory Board

Retirement Board

Tree Planting
Committee

Trustees of Walnut

Commission for the Arts

Holocaust Memorial Committee

Housing Advisory Board Information
Technology
Advisory Committee

Park and Recreation
Commission

Human Relations Youth Resources

Planning Board

Preservation Commission

Powers & Sullivan

Certified Public Accountants



100 Quannapowitt Parkway Suite 101 Wakefield, MA 01880 T. 781-914-1700 F. 781-914-1701 www.powersandsullivan.com

Independent Auditors' Report

To the Honorable Board of Selectmen Town of Brookline, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Brookline, Massachusetts, as of and for the fiscal year ended June 30, 2010, which collectively comprise the Town's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Town of Brookline, Massachusetts' management. Our responsibility is to express opinions on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Brookline, Massachusetts, as of June 30, 2010, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 2010 on our consideration of the Town of Brookline, Massachusetts' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Management's discussion and analysis, located on the following pages, and the schedule of revenues, expenditures and changes in fund balance - general fund – budget and actual, other postemployment benefit plan-schedule of funding progress, and other postemployment benefit plan-actuarial methods and assumptions located after the notes to the basic financial statements, are not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The letter of transmittal and organizational charts have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

October 22, 2010

Fowers & Sulla.

Management's Discussion and Analysis	

Management's Discussion and Analysis

As management of the Town of Brookline, Massachusetts, we offer readers of the Town of Brookline's financial statements this narrative overview and analysis of the financial activities of the Town of Brookline for the fiscal year ended June 30, 2010. The Town complies with financial reporting requirements issued by the Governmental Accounting Standards Board (GASB). Management's discussion and analysis are part of these requirements.

The Governmental Accounting Standards Board (GASB) is the authoritative standards setting body that provides guidance on how to prepare financial statements in conformity with generally accepted accounting principles (GAAP). Users of these financial statements (such as investors and rating agencies) rely on the GASB to establish consistent reporting standards for all governments in the United States. This consistent application is the only way users (including citizens, the media, legislator and others) can assess the financial condition of one government compared to others.

Government must adhere to GASB pronouncements in order to issue their financial statements in conformity with GAAP. The users of financial statements also rely on the independent auditor's opinion. The Town of Brookline has received an unqualified opinion on its financial statements since the fiscal year ended June 30, 1995.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Town of Brookline's basic financial statements. These basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of finances, in a manner similar to private-sector business.

The *statement of net assets* presents information on all assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities include general government, public safety, education, public works, human services, community and economic development, leisure services, and interest. The business-type activities include water, sewer and golf activities.

The government-wide financial statements include not only the Town of Brookline itself (known as the *primary government*), but also a legally separate public employee retirement system for which the Town of Brookline is financially accountable. Financial information for this *component unit* is reported separately within the fiduciary fund statements.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on near-term inflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town of Brookline adopts an annual appropriated budget for its general fund. A budgetary comparison schedule has been provided for the general fund to demonstrate compliance with this budget.

Proprietary funds. The Town maintains two types of proprietary funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses enterprise funds to account for its water, sewer and golf activities.

Internal service funds are an accounting device used to accumulate and allocate costs internally among various functions. The Town uses internal service funds to account for Other Post Employment Benefits (OPEBs), workers' compensation benefits, unemployment and municipal building insurance. Because these services predominately benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for propriety funds.

Notes to the basic financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the progress in funding its obligation to provide postemployment benefits to its employees.

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. As shown below, governmental assets exceeded liabilities by \$162.1 million at the close of FY2010.

For the governmental activities, net assets of \$138.4 million reflect the Town's investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the investment in its capital assets is reported net of its related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. \$29.6 million represents resources that are subject to external restrictions on expenditures. The Town has \$30.2 million of unrestricted net assets without considering the recorded liability for a portion of the post employment healthcare obligation. That liability (\$36.1 million) is long-term in nature, and will not be funded from the \$30.2 million of unrestricted net assets at June 30, 2010 (see the discussion of Other Post Employment Benefits in the Transmittal Letter section of this report).

At this point it is important to note that in accordance with the requirements of Massachusetts finance laws and regulations, all of the unrestricted net assets are required to be reserved for designated purposes except for approximately \$7.1 million, which is the amount classified as "available funds" (also known as "free cash") by the Massachusetts Department of Revenue's Division of Local Services. The remaining unrestricted net assets are either already committed for expenditure or required to be retained for other purposes.

Governmental Activities Net Assets

At the end of the current fiscal year, the Town is able to report positive balances in two out of three categories of net assets. The Town's assets exceeded liabilities by \$162.1 million at the close of fiscal year 2010.

	FY 2010			FY 2009		FY 2008
		Governmental Activities		Governmental Activities		Governmental Activities
Assets:						
Current:						
Cash and cash equivalents	\$	62,792,008	\$	65,868,113	\$	71,447,187
Investments		11,048,635		9,250,406		9,131,561
Receivables, net of allowance for uncollectibles		12,588,030		14,475,980		14,023,415
Other current assets		529,691		2,816,212		2,838,603
Noncurrent assets (excluding capital)		5,404,000		22,490,000		24,674,000
Capital assets		190,228,444		191,449,243		189,751,816
Total assets		282,590,808		306,349,954		311,866,582
Liabilities:						
Current (excluding debt):						
Warrants payable		3,262,614		2,830,241		3,438,730
Tax refunds payable		2,370,000		1,153,000		2,076,000
Compensated absences		5,736,797		5,554,883		5,509,082
Other current liabilities		4,192,953		5,338,050		6,897,052
Noncurrent (excluding debt):						
Landfill closure		5,207,000		12,030,000		14,880,000
Compensated absences		3,694,576		3,603,745		3,591,846
Postretirement benefits		36,158,149		25,306,331		14,742,618
Other noncurrent liabilities		702,000		183,000		493,000
Current debt		7,105,400		8,311,177		15,132,309
Noncurrent debt		51,546,047		74,307,046		72,478,222
Total liabilities		119,975,536		138,617,473		139,238,859
Net Assets:						
Capital assets net of related debt		138,378,461		133,933,484		132,680,074
Restricted		29,607,081		33,545,176		30,200,923
Unrestricted		(5,926,270)	_	253,821		9,746,725
Total net assets	\$	162,059,272	\$	167,732,481	\$	172,627,722

Net assets from the Town's governmental activities decreased by \$5.7 million during fiscal year 2010. Key elements of the change are as follows:

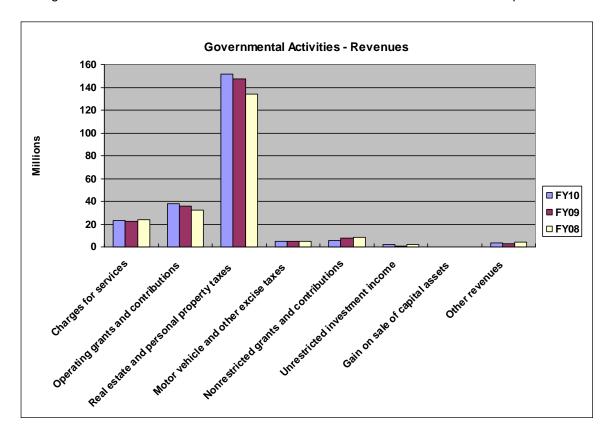
	FY 2010 Governmental Activities		FY 2009 Governmental Activities		FY 2008 Governmental Activities	
Program revenues:						
Charges for services	\$	23,499,200	\$	23,089,294	\$	23,620,058
Operating grants and contributions		35,836,959		35,714,779		33,691,865
Capital grants and contributions		2,981,790		-		-
General Revenues:						
Real estate and personal property taxes		151,463,056		147,735,896		133,903,429
Motor vehicle and other excise taxes		4,760,227		5,112,074		5,121,393
Nonrestricted grants and contributions		5,828,099		7,874,410		8,728,569
Unrestricted investment income		1,910,814		555,446		2,143,201
Gain/(loss) on sale of capital assets		(19,317)		(210,848)		(48,038)
Other revenues		3,179,778		2,719,047		4,038,330
Total revenues		229,440,606		222,590,098		211,198,807
Expenses:						
General Government		21,087,675		20,138,908		18,827,431
Public Safety		51,016,383		47,394,571		47,288,418
Education		123,451,076		122,207,617		119,979,926
Public Works		22,816,763		21,759,827		26,317,639
Community and Economic Development		2,056,011		1,611,922		1,843,403
Human Services		4,718,964		3,723,388		3,910,929
Leisure Services		9,227,021		8,625,277		8,713,904
Interest		2,715,031		4,017,530		3,667,459
Total expenses		237,088,924		229,479,040		230,549,109
Transfers In(Out)		1,975,109		1,993,691	_	1,868,012
Change in net assets	\$	(5,673,209)	\$	(4,895,251)	\$_	(17,482,290)

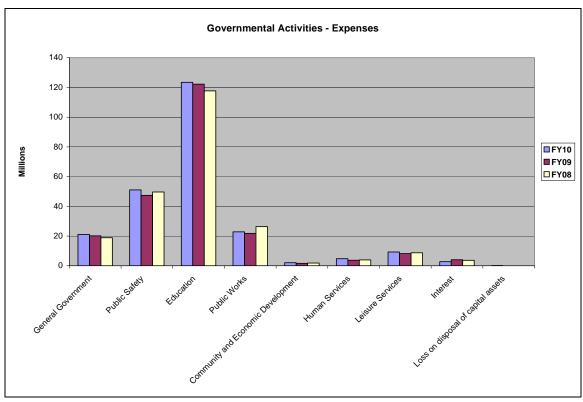
The reduction in net assets is due to several factors. The first is the increase in the liability relating to GASB <u>Statement #45</u>, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. This requires the recognition of other postemployment benefits (OPEB) cost over a period that approximates employees' years of service and providing information about actuarial accrued liabilities associated with OPEB and to what extent progress is being made in funding the plan. In fiscal 2010 the Town, based on its actuarial valuation, reported an accrual of \$36.2 million for its portion of the liability that was not paid. This represents an increase of \$10.9 million over the prior fiscal year. Please see Note 11 for further discussion of this.

The second factor is that the landfill closure liability decreased by \$6.3 million to a balance of \$5.8 million. This amount is based on estimates of what it would cost to perform all future closure and post closure care in fiscal year 2010. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The governmental expenses totaled \$237.1 million of which \$62.3 million (26%) was directly supported by program revenues consisting of charges for services, operating grants and contributions and capital grants. General revenues totaled \$169.1 million, primarily coming from property taxes, motor vehicle and other excise, and non-restricted state aid.

The following tables show the functional sources and uses of Fiscal 2010 revenues and expenses.





Financial Analysis of the Government's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of *governmental funds* is to provide information on near term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$55.9 million, of which \$17.9 million is for the general fund, \$78 thousand is for the Chapter 90 Highway major fund, \$9.8 million is for the capital articles fund, and \$28.2 million is for the nonmajor funds.

The General Fund is the chief operating fund. At the end of the current fiscal year, unreserved fund balance was \$16.5 million, while total fund balance was \$17.9 million. Reservation of fund balance for Encumbrances and Continuing Appropriations totaled \$1.4 million and there was \$4.6 million designated as amounts voted to be used in fiscal year 2011. Unreserved, undesignated fund balance represents 6% of total general fund expenditures, while total fund balance represents 9% of total general fund expenditures.

Fund balance of the General Fund increased by \$4.8 million during fiscal year 2010. This is primarily due to the better than expected revenue collections and the turn-back of unexpended appropriation balances.

The Capital Article Fund is used to account for various revenue financed capital projects. At the end of the current fiscal year the fund has a fund balance of \$9.8 million. In previous years this fund had been reported in the general fund

The Chapter 90 Highway fund is used to account for financial resources for the construction, reconstruction, and improvements to roadways, streets, and sidewalks. At the end of the current fiscal year the fund has a fund balance of \$78 thousand.

General Fund Budgetary Highlights

There was approximately a \$342 thousand decrease between the original and final budget. This change primarily represented appropriation reductions in general government and education. The Town has elected to carryforward encumbrances and appropriations totaling \$1.4 million.

Business-type Activities. Business-type activities increased by \$231,000. Key elements of this decrease are as follows:

	•	FY 2010 Water & Sewer Activities	_	FY 2009 Water & Sewer Activities		FY 2008 Water & Sewer Activities
Assets:						
Current: Cash and short-term investments	Ф	2,658,965	¢	928,684	Ф	440,757
Receivables, net of allowance for uncollectibles	\$	5,000,105	Φ	5,447,808	φ	6,652,244
Other current assets		13,943		2,066		2,180
Capital assets		35,857,042		36,158,216		36,504,217
Total assets	•	43,530,055	•	42,536,774		43,599,398
Liabilities:						
Current liabilities (excluding debt)		400,701		423,114		955,408
Noncurrent liabilities (excluding debt)		1,442,236		1,038,480		95,416
Current debt		2,192,101		1,941,323		1,951,278
Noncurrent debt		12,678,951		12,540,452		13,231,775
Total liabilities		16,713,989		15,943,369		16,233,877
Net Assets:						
Capital assets net of related debt		20,985,990		21,676,441		21,321,164
Unrestricted		5,830,076		4,916,964		6,044,357
Total net assets		26,816,066		26,593,405		27,365,521
Program revenues:						
Charges for services		22,545,102		21,754,052		22,922,166
Operating grants and contributions		-		-		49,798
General Revenues:						
Gain/(loss) on sale of capital assets		(12,394)		(22,577)		(7,096)
Total revenues		22,532,708		21,731,475		22,964,868
Expenses:						
Water and sewer		20,505,232		20,673,186		20,407,131
Transfers In/(Out)		(1,804,815)	_	(1,830,405)		(1,702,633)
Change in net assets	\$	222,661	\$	(772,116)	\$	855,104

The water and sewer enterprise net assets increased by \$223,000 during the current fiscal year. This was attributable to the net effect of the increase in the liability relating to GASB <u>Statement #45</u>, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* of \$406 thousand offset by the increase in revenues of \$791 thousand due to the 6.4% increase in water and sewer rates.

	_	FY 2010 Golf Course Activities	. –	FY 2009 Golf Course Activities		FY 2008 Golf Course Activities
Assets:						
Current:	•			221 -12 4		
Cash and short-term investments	\$	239,401	\$	261,510 \$	•	276,164
Other current assets		16,689		30		132
Capital assets	_	2,145,528	_	2,172,013		2,230,338
Total assets		2,401,618		2,433,553		2,506,634
Liabilities:						
Current liabilities (excluding debt)		392,815		431,413		420,520
Noncurrent liabilities (excluding debt)		57,226		44,023		13,295
Current debt		155,000		140,000		140,000
Noncurrent debt		705,000		735,000		875,000
Total liabilities	_	1,310,041		1,350,436		1,448,815
Net Assets:						
Capital assets net of related debt		1,285,528		1,297,013		1,215,338
Unrestricted		(193,951)		(213,896)		(157,519)
Total net assets		1,091,577	_	1,083,117		1,057,819
Program revenues:						
Charges for services		1,129,605		1,176,267		1,253,066
General Revenues:						
Unrestricted investment income		3,369	_	9,902		-
Total revenues	_	1,132,974		1,186,169		1,253,066
Expenses:						
Golf		954,220		997,585		786,079
Transfers In/(Out)	_	(170,294)	_	(163,286)		(165,379)
Change in net assets	\$_	8,460	\$_	25,298	\$	301,608

The golf enterprise net assets increased by \$8,500 during the current fiscal year. This matched the primary objective of the fund where rates are designed to cover the cost of operations.

Capital Planning and Budgeting

Capital planning and budgeting is a critical undertaking for any government and is central to the delivery of essential services and the quality of life for residents. In fact, without a sound plan for long-term investment in infrastructure and equipment, the ability of local government to accomplish its goals is greatly hampered. In 1994, as part of the override discussion that year, the Board of Selectmen implemented a Financial Improvement Program. A key area addressed in the Program was capital planning and, since then, the Town has made a significant commitment to its Capital Improvement Program (CIP) to address the backlog of capital needs created by the under-investment in infrastructure during the late-1970's and the 1980's. Over the past decade (FY00 - FY09), the Town has authorized expenditures of more than \$175 million, for an average of close to \$18 million per year. Although there continues to be more to do in the areas of street and sidewalk repairs, parks/open space improvements, and school and town facilities upgrades, the commitment to capital improvements is showing positive results.

Each year's CIP takes into account a projected 5 year view. The FY10 – FY15 CIP continued the Town's aggressive approach toward maintaining and improving the Town's physical assets. Developed within the parameters of the Board of Selectmen's CIP Policies, the CIP incorporated a number of major projects along with a financing plan that includes outside funding sources and grant opportunities. As part of a plan to minimize cuts to the operating budget and maintain existing services, the FY10 – FY15 CIP deviated from the standard CIP financing policy of dedicating an amount equivalent to 5.5% of the prior year's net revenue. The plan is to reduce the 5.5% to 5% in FY10, then phase back up over a two-year period (5.25% in FY11 and 5.5% in FY12). Even with this reduction in funding, the CIP called for an investment of \$147.8 million over the six years, for an average of \$24.6 million per year.

It was a challenge to develop a balanced CIP that addressed the priorities of the community while living within the funding guidelines. The FY10 – FY15 CIP was particularly challenging because many of the new requests that arose from the process were clearly priority needs. In addition, there were complexities involved with needing to fund these new requests that meet the criteria for CIP projects while at the same time having to fund \$9.7 million of additional liabilities associated with the landfill and budget for two large school renovation projects. However, the core of any CIP should be the maintenance / repair of and improvement to a community's infrastructure, and many of the new requests do just that. Governmental jurisdictions across the country continue to struggle with the issue of funding infrastructure needs, especially in these economic and budgetary times. Fortunately, Brookline's CIP policies (dedicated CIP funding) and taxpayer support (debt exclusions for schools and an override that included infrastructure needs) have allowed the community to fund these needs far more adequately than would otherwise be the case.

Funding for the CIP comes from both debt and revenue based sources. At the May, 2009 Town Meeting, it was voted to transfer the Revenue funded capital projects from the General Fund to a separate Revenue-Funded Capital class. This was done at the request of the auditor and has brought our recording and reporting into conformity with the majority of communities in Massachusetts, resulting in a transfer of approximately \$21 million from the General Fund Balance account to the Revenue Funded Capital Fund Group.

The following schedule reflects the CIP expenditure activity for fiscal 2010, together with outstanding encumbrances and available budget balances, for both Debt and Revenue Funded Capital Projects.

Fiscal 2010 Schedule of Capital Improvement Plan Expenditures, Encumbrances and Available Budget

	All Capi	All Capital Improvement Projects			ue Financed Pro	<u>iects</u>	Debt Financed Projects				
	Expended in		Available	Expended in		Available	Expended in		Available		
	Fiscal 2010	Encumbrances	Budget	Fiscal 2010	Encumbrances	Budget	Fiscal 2010	Encumbrances	Budget		
General Government Capital Projects											
General Government Projects	25,704	3,960	7,907	25,704	3,960	4,052	-	-	3,855		
Planning Projects	7,747	173,921	1,411	7,747	173,921	1,411	-	-	-		
Technology Projects	205,704	83,067	35,258	205,704	83,067	35,258	-	-	-		
Building & Public Safety Projects											
General Town Building Projects	1,469,856	796,697	1,088,541	1,432,715	228,485	489,067	37,142	568,212	599,473		
Public Safety Building & Equipment Projects	1,573,721	11,810	40,277	1,573,721	11,810	40,277	-	-			
Library Building Projects	610,911	137,332	99,654	610,911	137,332	99,654	-	-	-		
Recreation Building Projects	8,973	18,194		8,973	13,581	-	-	4,613	-		
Health Building Projects	827	-	-	827		-	-	-	-		
DPW Building Projects	-	-	40,000	-	-	40,000	-	-	-		
School Building Projects	2,385,070	1,365,240	27,910,398	1,130,169	313,911	579,093	1,254,900	1,051,328	27,331,305		
School Projects	123	-	-	123	-	-	-	-	-		
DPW Projects											
Landfill Related Projects	5,001,137	522,075	4,221,899	4,772,621	510,816	904,601	228,516	11,259	3,317,298		
General DPW Projects	-	-	1,350,000			-	-	-	1,350,000		
Highway -Traffic Related Projects	1,944,512	1,362,108	3,305,395	1,866,866	1,362,108	1,905,395	77,647	-	1,400,000		
Park Related Projects	940,710	591,538	2,793,690	940,710	591,538	2,048,690	-	-	745,000		
Recreation-Library Projects											
Library Projects	245,795	81,428	188,355	245,795	81,428	188,355	-	-	-		
DPW Enterprise Related Projects	472,540	236,430	5,218,678	5,568	-	144,433	466,973	236,430	5,074,246		
Golf Enterprise Projects	107,054	-	1,341,009	-	-	-	107,054	-	1,341,009		
GRAND TOTAL	15,000,385	5,383,799	47,642,472	12,828,153	3,511,957	6,480,286	2,172,231	1,871,842	41,162,187		

Capital Asset and Debt Administration

Capital Assets. The Town of Brookline's investment in capital assets for its governmental and business type activities as of June 30, 2010 amount to \$228.2 million (net of depreciation). This investment in capital assets includes land, buildings, improvements to land and buildings, machinery and equipment, vehicles, roads, sidewalks, bridges and water and sewer lines.

The net increase in the Town of Brookline's investment in capital assets for the current year was \$3.7 million, including a \$4.4 million increase for governmental activities and a (\$702) thousand decrease for business-type activities.

The Town's major capital projects relate to school renovations and various infrastructure projects.

Major Capital asset events during the current fiscal year included the following:

- Approximately \$2.1 million was spent on roads, sidewalks, and other related infrastructure.
- ❖ Approximately \$3.5 million was spent on machinery and equipment.
- ❖ Approximately \$622 thousand was spent on various land improvements.
- ❖ Approximately \$3.5 million was spent on building renovations and improvements.

Town of Brookline's Capital Assets (Net of Depreciation)

	Governi Activ		Business		Total			
	2010	2009	2010	2009	2010	2009		
Land	79,727	79,727		-	79,727	79,727		
Construction in Progress	845,350	-1		-	845,350			
Land Improvements	12,510,071	12,760,937	954,727	989,263	13,455,798	13,750,200		
Buildings	148,804,928	152,008,183	2,771,574	2,699,008	151,576,502	154,707,191		
Machinery and Equipment	11,033,531	10,217,396	884,348	1,004,206	11,917,879	11,221,602		
Infrastructure	16,954,837	16,383,000	33,400,921	33,637,752	50,355,758	50,020,752		
Total	190,228,444	191,449,243	38,002,570	38,330,229	228,231,014	229,779,472		

Long-term Debt. At the end of the current fiscal year, the Town of Brookline had total bonded debt outstanding of \$74,382,499, of which \$58,651,447 is governmental debt and \$15,731,052 in business type debt. All of this amount is classified as outstanding long-term debt. The Town has no revenue bonds outstanding, which are bonds secured solely by specified revenue sources. During fiscal 2010, the Town retired long term debt of \$42,017,499, which included refunded debt of \$31,625,000.

The Town of Brookline issued \$5,275,000 in general obligation and \$13,150,000 in refunding bonds. These bonds were used to finance several capital improvement projects and refinance bonds with higher interest rates Included in these issues was \$1,600,000 in general obligation bonds for renovations to the Runkle School, \$1,200,000 for the Town Hall Garage project, \$1,350,000 for the Fisher Hill Reservoir, \$1,000,000 for Sewer improvements, and \$125,000 for the Golf Course. The refunding resulted in an economic gain of approximately \$5,012,000.

Please see notes 7 and 8 for further debt information.

Cash and Investments

At June 30, 2010, the Town had recorded a Cash and Investments balance of \$76,869,642. Additional adjustments for accounts not maintained by the Treasurer, but included in overall financial statement cash, were Library Cash (\$318,605) and Investment accounts (\$3,355,677) maintained by the Trustees of the Brookline Public Library; and Retirement Cash (\$2,026,293) and Investment accounts (\$187,283,301) maintained by the Brookline Retirement System. This resulted in total Cash and Investments of \$269,853,518 as reflected in the Basic Financial Statements.

Requests for Information

This financial report is designed to provide a general overview of the Town of Brookline's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Comptroller at Brookline Town Hall, 333 Washington Street, Brookline, Massachusetts 02146.

You are also invited to visit our website at http://www.brookline.ma.gov/.

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Basic Financial Statements

STATEMENT OF NET ASSETS

JUNE 30, 2010

	_		P	rimary Governmen	t	
		Governmental Activities		Business-type Activities		Total
ASSETS	-		•			
CURRENT:						
Cash and cash equivalents	\$	62,792,008	\$	2,898,366	\$	65,690,374
Investments		11,048,635		-		11,048,635
Receivables, net of allowance for uncollectibles:						
Real estate and personal property taxes		1,493,824		-		1,493,824
Tax liens		1,454,602		-		1,454,602
Motor vehicle excise taxes		192,432		-		192,432
User fees		119,864		-		119,864
Water and sewer fees		-		5,000,105		5,000,105
Departmental and other		3,183,681		-		3,183,681
Intergovernmental		5,980,234		-		5,980,234
Loans		163,393		-		163,393
Internal balances		300,000		(300,000)		-
Prepaid expenses		229,691		30,632		260,323
NONCURRENT:		-,		,		,-
Intergovernmental		5,404,000		_		5,404,000
Capital assets, nondepreciable		925,077				925,077
Capital assets, not depreciable				38 002 570		
Capital assets, het of accumulated depreciation	-	189,303,367	•	38,002,570		227,305,937
TOTAL ASSETS	_	282,590,808		45,631,673		328,222,481
LIABILITIES						
CURRENT:						
Warrants payable		3,262,614		54,659		3,317,273
Accrued liabilities		342,450		1,039		343,489
Accrued payroll		1,642,495		-		1,642,495
Tax refunds payable		2,370,000		-		2,370,000
Accrued interest		461,596		147,431		609,027
Abandoned property		291,056		_		291,056
Other liabilities		619,691		10,174		629,865
Deferred revenue		632,903		, <u> </u>		632,903
Customer deposits payable		4,762		_		4,762
Landfill closure		556,000		_		556,000
Compensated absences		5,736,797		280,213		6,017,010
		198,000		200,213		198,000
Workers' compensation		,		2 247 404		
Bonds and notes payable NONCURRENT:		7,105,400		2,347,101		9,452,501
Landfill closure		5,207,000		_		5,207,000
Compensated absences		3,694,576		105,220		3,799,796
				103,220		
Workers' compensation		702,000				702,000
Postretirement benefits		36,158,149 51,546,047		1,394,242 13,383,951		37,552,391 64,929,998
TOTAL LIABILITIES	_	120,531,536	•	17,724,030	•	138,255,566
	-	120,551,556		17,724,030		130,233,300
NET ASSETS Invested in capital assets, net of related debt		138,378,461		22,271,518		160,649,979
Restricted for:						
Loans		163,393		-		163,393
Permanent funds:						
Expendable		4,332,697		-		4,332,697
Nonexpendable		1,067,531		-		1,067,531
Other purposes		24,043,460		-		24,043,460
Jnrestricted	_	(5,926,270)		5,636,125		(290,145
TOTAL NET ASSETS	\$	162,059,272	\$	27,907,643	\$	189,966,915

STATEMENT OF ACTIVITIES

FISCAL YEAR ENDED JUNE 30, 2010

		-							
Functions/Programs	Expenses		Charges for Services	_	Operating Grants and Contributions		Capital Grants and Contributions	_	Net (Expense) Revenue
Primary Government:									
Governmental Activities:	n 04 007 07	- •	4 470 045	•	000 000	•		•	(40.004.004)
General government	. , ,		4,179,645	\$	826,396	\$	-	\$	(16,081,634)
Public safety	51,016,38		7,648,780		281,148				(43,086,455)
Education	123,451,07		6,177,304		30,036,883		2,981,790		(84,255,099)
Public works	22,816,76		3,204,659		2,784,996		-		(16,827,108)
Community and economic development	2,056,01	l	-		386,069		-		(1,669,942)
Human services	4,718,96	1	17,678		439,221		-		(4,262,065)
Leisure services	9,227,02	l	2,271,134		193,767		-		(6,762,120)
Interest	2,715,03	<u> </u>	-	-	888,479			_	(1,826,552)
Total Governmental Activities	237,088,92	1	23,499,200	-	35,836,959		2,981,790		(174,770,975)
Business-Type Activities:									
Golf	954,220)	1,129,605		-		-		175,385
Water and sewer	20,505,232	<u> </u>	22,545,102	-	-			_	2,039,870
Total Business-Type Activities	21,459,452	<u>2</u> -	23,674,707	-	<u>-</u>				2,215,255
Total Primary Government	\$ 258,548,370	\$	47,173,907	\$	35,836,959	\$	2,981,790	\$	(172,555,720)

See notes to basic financial statements. (Continued)

STATEMENT OF ACTIVITIES (Continued)

FISCAL YEAR ENDED JUNE 30, 2010

	Primary Government						
	Governmental Activities	Business-Type Activities	Total				
Changes in net assets:							
Net (expense) revenue from previous page	\$ (174,770,975)	\$ 2,215,255	\$ (172,555,720)				
General revenues:							
Real estate and personal property taxes,							
net of tax refunds payable	151,463,056	-	151,463,056				
Motor vehicle and other excise taxes	4,760,227	-	4,760,227				
Hotel/motel tax	907,474	-	907,474				
Penalties and interest on taxes	532,328	-	532,328				
Payments in lieu of taxes	1,029,056	-	1,029,056				
Grants and contributions not restricted to							
specific programs	5,828,099	-	5,828,099				
Unrestricted investment income	1,910,814	3,369	1,914,183				
Gain (loss) on disposal of capital assets	(19,317)	(12,394)	(31,711)				
Miscellaneous	710,920	-	710,920				
Transfers, net	1,975,109	(1,975,109)					
Total general revenues and transfers	169,097,766	(1,984,134)	167,113,632				
Change in net assets	(5,673,209)	231,121	(5,442,088)				
Net Assets:							
Beginning of year	167,732,481	27,676,522	195,409,003				
End of year	\$162,059,272	\$27,907,643	\$189,966,915_				

See notes to basic financial statements.

(Concluded)

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2010

ASSETS	_	General	Capital Article Fund	_	Chapter 90 Highway Fund	Nonmajor Governmental Funds	;	Total Governmental Funds
Cash and cash equivalents	\$	23,345,392	\$ 10,477,333	\$	77,528	\$ 24,056,965	\$	57,957,218
Investments		-	-		-	4,447,461		4,447,461
Receivables, net of uncollectibles:			-					
Real estate and personal property taxes		1,493,824	-		=	-		1,493,824
Tax liens		1,454,602	-			-		1,454,602
Motor vehicle excise taxes		192,432	-		-	-		192,432
User fees		119,864	-		-	-		119,864
Departmental and other		3,088,874	-		-	94,807		3,183,681
Intergovernmental		6,783,008	-		3,249,306	1,351,920		11,384,234
Loans		-	-		-	163,393		163,393
Due from other funds		300,000	-		-	-		300,000
Prepaid expenses	_	227,992	-	_		1,699		229,691
TOTAL ASSETS	\$_	37,005,988	\$ 10,477,333	\$	3,326,834	\$ 30,116,245	\$	80,926,400
LIABILITIES AND FUND BALANCES								
LIABILITIES:								
Warrants payable	\$	1,499,735	\$ 613,725	\$	-	\$ 1,127,053	\$	3,240,513
Accrued liabilities		270,382	15,792		-	56,276		342,450
Accrued payroll		1,616,833	-		-	25,662		1,642,495
Tax refunds payable		2,370,000	-		-	-		2,370,000
Liabilities due depositors		4,762	-		-	-		4,762
Abandoned property		285,059	-		-	5,997		291,056
Other liabilities		586,103	-		-	33,588		619,691
Deferred revenues	_	12,450,299		_	3,249,306	722,155		16,421,760
TOTAL LIABILITIES	_	19,083,173	629,517	_	3,249,306	1,970,731		24,932,727
FUND BALANCES:								
Reserved for:								
Encumbrances and continuing appropriations		1,449,307	-		-	-		1,449,307
Loans		-	-		-	163,393		163,393
Perpetual permanent funds		-	-		-	1,067,531		1,067,531
Designated for subsequent year's expenditures		4,590,079	-		-	-		4,590,079
Undesignated, reported in:								
General fund		11,883,429	-		-	=		11,883,429
Special revenue funds		=	-		77,528	20,463,981		20,541,509
Capital projects funds		-	9,847,816		-	2,117,912		11,965,728
Permanent funds	-	-	-	_		4,332,697		4,332,697
TOTAL FUND BALANCES	_	17,922,815	9,847,816	-	77,528	28,145,514	•	55,993,673
TOTAL LIABILITIES AND FUND BALANCES	\$_	37,005,988	\$ 10,477,333	\$	3,326,834	\$ 30,116,245	\$	80,926,400

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TOTAL FUND BALANCES TO THE STATEMENT OF NET ASSETS

FISCAL YEAR ENDED JUNE 30, 2010

Total governmental fund balances		\$ 55,993,673
Capital assets (net) used in governmental activities are not financial resources and, therefore, are not reported in the funds		190,228,444
Accounts receivable are not available to pay for current-period expenditures and, therefore, are deferred in the funds		15,788,857
Internal service funds are used by management to account for liability, health insurance and workers' compensation activities.		
The assets and liabilities of the internal service funds are included in the governmental activities in the statement of net assets		10,513,863
In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due		(461,596)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds		
Bonds and notes payable Landfill closure Postretirement benefits Compensated absences.	(58,651,447) (5,763,000) (36,158,149) (9,431,373)	
Net effect of reporting long-term liabilities		(110,003,969)
Net assets of governmental activities		\$ 162,059,272

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FISCAL YEAR ENDED JUNE 30, 2010

	General		Capital Article Fund	Chapter 90 Highway Fund		Nonmajor Governmental Funds		Total Governmental Funds
REVENUES:		_			-		-	
Real estate and personal property taxes,								
net of tax refunds\$	151,452,964	\$	-	\$ -	\$	-	\$	151,452,964
Motor vehicle and other excise taxes	4,694,128		-	-		-		4,694,128
Hotel/motel tax	907,474		-	-		-		907,474
Charges for services	4,829,006		-	-		-		4,829,006
Penalties and interest on taxes	532,328		-	-		-		532,328
Payments in lieu of taxes	1,029,056		-	-		-		1,029,056
Licenses and permits	3,183,139		-	-		-		3,183,139
Fines and forfeitures	4,280,894		-	-		-		4,280,894
Intergovernmental	49,294,869		221,637	286,062		13,324,823		63,127,391
Departmental and other	849,708		-	-		11,535,993		12,385,701
Contributions	-		-	-		1,131,174		1,131,174
Investment income	251,538	_			-	569,632	-	821,170
TOTAL REVENUES	221,305,104	_	221,637	286,062		26,561,622	_	248,374,425
EXPENDITURES:								
Current:								
General government	8,783,709		1,043,846	-		2,322,563		12,150,118
Public safety	32,797,120		1,515,088	-		679,017		34,991,225
Education	69,195,643		858,215	-		15,839,476		85,893,334
Public works	13,156,104		7,292,467	250,066		3,361,395		24,060,032
Community and economic development	-		-	· <u>-</u>		2,056,011		2,056,011
Human services	2,157,458		820	-		1,365,231		3,523,509
Leisure services	4,355,284		879,093	-		1,824,442		7,058,819
Pension benefits	26,779,555		-	-		-		26,779,555
Fringe benefits	28,688,384		-	-		-		28,688,384
State and county charges	5,559,230		-	-		-		5,559,230
Debt service:			-					
Principal	8,311,176		-	-		-		8,311,176
Interest	2,809,580	_		<u> </u>	-	-	-	2,809,580
TOTAL EXPENDITURES	202,593,243	_	11,589,529	250,066		27,448,135	_	241,880,973
EXCESS (DEFICIENCY) OF REVENUES								
OVER EXPENDITURES	18,711,861	_	(11,367,892)	35,996	-	(886,513)	_	6,493,452
OTHER FINANCING SOURCES (USES):								
Proceeds from bonds and notes	-		-	-		2,800,000		2,800,000
Proceeds from refunding bonds	10,659,400		-	-		-		10,659,400
Premium from issuance of bonds, net of expenditures	258,415		-	-		-		258,415
Premium from issuance of refunding bonds	501,348		-	-		-		501,348
Payments to refunded bond escrow agent	(30,215,210)		-	-		-		(30,215,210)
Sale of capital assets	2,015		-	-		-		2,015
Transfers in	5,052,659		-	-		-		5,052,659
Transfers out	(225,000)	_	-		-	(2,852,550)	-	(3,077,550)
TOTAL OTHER FINANCING SOURCES (USES)	(13,966,373)	_				(52,550)	-	(14,018,923)
NET CHANGE IN FUND BALANCES	4,745,488		(11,367,892)	35,996		(939,063)		(7,525,471)
FUND BALANCES AT BEGINNING OF YEAR (AS RESTATED)	13,177,327	-	21,215,708	41,532		29,084,577	_	63,519,144
FUND BALANCES AT END OF YEAR\$	17,922,815	\$	9,847,816	\$ 77,528	\$	28,145,514	\$	55,993,673

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FISCAL YEAR ENDED JUNE 30, 2010

Net change in fund balances - total governmental funds		\$	(7,525,471)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their			
estimated useful lives and reported as depreciation expense.			
Capital outlay	10,544,722		
Depreciation expense	(11,744,189)		
Net effect of reporting capital assets			(1,199,467)
In the Statement of Activities, only the gain on the disposal of capital assets is reported,			
whereas in the governmental funds the entire proceeds of the sale are reported			
as financial resources. As a result, the change in net assets differs from the			
change in fund balance by the cost of the capital assets sold			(21,332)
Revenues in the Statement of Activities that do not provide current financial			
resources are fully deferred in the Statement of Revenues, Expenditures and			
Changes in Fund Balances. Therefore, the recognition of revenue for various			
types of accounts receivable (i.e., real estate and personal property, motor			
vehicle excise, etc.) differ between the two statements. This amount represents			
the net change in deferred revenue		((20,004,146)
The issuance of long-term debt (e.g., bonds and leases) provides current financial			
resources to governmental funds, while the repayment of the principal of long-			
term debt consumes the financial resources of governmental funds. Neither			
transaction, however, has any effect on net assets. Also, governmental funds			
report the effect of premiums, discounts, and similar items when debt is			
first issued, whereas these amounts are deferred and amortized in the			
Statement of Activities.			
Proceeds from bonds and notes	(2,800,000)		
Proceeds from refunding bonds	(10,659,400)		
Payments to refunding bond escrow agent	30,215,210		
Deferred charges on refunding	(1,100,210)		
Debt service principal payments	8,311,176		
Net effect of reporting long-term debt			23,966,776
Not clied of reporting long term dept			20,000,770
Some expenses reported in the Statement of Activities do not require the use of			
current financial resources and, therefore, are not reported as expenditures			
in the governmental funds.			
Net change in compensated absences accrual	(272,745)		
Net change in accrued interest on long-term debt	434,996		
Net change in postretirement benefit accrual	(10,851,818)		
Net change in landfill accrual	6,267,000		
Net effect of recording long-term liabilities and amortizing deferred losses			(4,422,567)
Not cheet of recording long term liabilities and amortizing deferred losses			(4,422,507)
Internal service funds are used by management to account for health			
insurance and workers' compensation activities.			
The net activity of internal service funds is reported with Governmental Activities			3,532,998
		•	(F 076 555
Change in net assets of governmental activities		5	(5,673,209)

PROPRIETARY FUNDS

STATEMENT OF NET ASSETS

JUNE 30, 2010

		Duainasa	. 4	a A attivities - Fintar		. Funda	
ASSETS		Water & Sewer	<u>-</u>	e Activities - Enter	rprise	Total	Governmental Activities - Internal Service Funds
CURRENT:							
Cash and cash equivalents	\$	2,658,965	\$	239,401	\$	2,898,366	\$ 4,834,790 6,601,174
Receivables, net of allowance for uncollectibles:							-,,
Water and sewer fees		5,000,105		-		5,000,105	-
Prepaid expenses		13,943		16,689		30,632	
Total current assets		7,673,013		256,090		7,929,103	11,435,964
NONCURRENT:							
Capital assets, net of accumulated depreciation	•	35,857,042		2,145,528	(=	38,002,570	
TOTAL ASSETS		43,530,055		2,401,618		45,931,673	11,435,964
LIABILITIES							
CURRENT:							
Warrants payable		24,171		30,488		54,659	22,101
Accrued liabilities		1,039		-		1,039	-
Accrued interest		141,690		5,741		147,431	-
Due to other funds		-		300,000		300,000	-
Other liabilities		-		10,174		10,174	-
Compensated absences		233,801		46,412		280,213	-
Workers' compensation		-		455.000		-	198,000
Bonds and notes payable		2,192,101	•	155,000	•	2,347,101	<u>-</u> _
Total current liabilities		2,592,802		547,815		3,140,617	220,101
NONCURRENT:							
Compensated absences		90,220		15,000		105,220	_
Workers' compensation		-		-		-	702,000
Postretirement benefits		1,352,016		42,226		1,394,242	-
Bonds and notes payable		12,678,951		705,000		13,383,951	
Total noncurrent liabilities	•	14,121,187		762,226		14,883,413	702,000
TOTAL LIABILITIES	•	16,713,989		1,310,041	-	18,024,030	922,101
NET ASSETS							
Invested in capital assets, net of related debt		20,985,990		1,285,528		22,271,518	-
Unrestricted		5,830,076		(193,951)		5,636,125	10,513,863
TOTAL NET ASSETS	\$	26,816,066	\$	1,091,577	\$	27,907,643	\$ 10,513,863

PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

FISCAL YEAR ENDED JUNE 30, 2010

Business-type	Activities -	Enterprise	Funds
---------------	--------------	------------	-------

OPERATING REVENUES: Sewer Golf Course Total Governmental Activities - Internal Service Sewer Employer contributions \$ 2,545,102 1,129,605 23,674,707 \$ 4,449,400 Charges for services 22,545,102 1,129,605 23,674,707 \$ 4,449,400 TOTAL OPERATING REVENUES 22,545,102 1,129,605 23,674,707 \$ 4,449,400 OPERATING EXPENSES: Cost of services and administration 19,108,760 813,410 19,922,170 \$ 6 Cost of services and administration 19,108,760 813,410 19,922,170 \$ 6 Deprication 946,254 104,935 1,051,189 \$ 6 Building and liability insurance claims 2 9 2.02 2.02 2.02 Employee benefits 2 20,055,014 918,345 20,973,359 2.006,046 TOTAL OPERATING EXPENSES 2 3,369 3,369 3,369 2,443,354 Interest expense (450,218) (35,875) (486,093) 1,089,644 Interest expense (450,218) (32,506) (495,118) 1,089,644 </th <th></th> <th>·</th> <th></th> <th></th> <th></th> <th></th>		·				
Employer contributions					Total	Activities - Internal Service
Charges for services 22,545,102 1,129,605 23,674,707 - TOTAL OPERATING REVENUES 22,545,102 1,129,605 23,674,707 4,449,400 OPERATING EXPENSES: Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - 470,805 Employee benefits - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): 1 - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 <td>OPERATING REVENUES:</td> <td></td> <td></td> <td></td> <td></td> <td></td>	OPERATING REVENUES:					
OPERATING REVENUES 22,545,102 1,129,605 23,674,707 4,449,400 OPERATING EXPENSES: Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - - - 470,805 Employee benefits - - - - - - 470,805 Employee benefits - - - - - - 470,805 Employee benefits - - - - - - 2,006,046 OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING REVENUES (EXPENSES): - - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital a	Employer contributions	\$ -	\$	-	\$ -	\$ 4,449,400
OPERATING EXPENSES: Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: 225,000 - 225,000 -	Charges for services	22,545,102		1,129,605	23,674,707	-
OPERATING EXPENSES: Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: 225,000 - 225,000 -						
Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): Investment income - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - - Loss on disposal of capital assets (12,394) - (12,394) - - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: 225,000 - 225,000 - 225,000	TOTAL OPERATING REVENUES	22,545,102	•	1,129,605	23,674,707	4,449,400
Cost of services and administration 19,108,760 813,410 19,922,170 - Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): Investment income - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - - Loss on disposal of capital assets (12,394) - (12,394) - - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: 225,000 - 225,000 - 225,000	ODED ATIMO EVDENOES.					
Depreciation 946,254 104,935 1,051,189 - Building and liability insurance claims - - - - 470,805 Employee benefits - - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: 225,000 - 225,000 - - Transfers out (2,029,815) (170,294) (1,975,109) - TOTAL OPERATING TRANSFERS		10 100 700		0.40.440	10 000 170	
Building and liability insurance claims - - - 470,805 Employee benefits - - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in 225,000 - 225,000 - TOTAL OPERATING TRANSFERS (1,804,815) (170,294) (1,975,109) - TOTAL OPERATING TRANSFERS 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR 26,593,405 <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td>				-		-
Employee benefits - - - 1,535,241 TOTAL OPERATING EXPENSES 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS) 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Investment income - 3,369 3,369 1,089,644 Interest expense (450,218) (35,875) (486,093) - Loss on disposal of capital assets (12,394) - (12,394) - TOTAL NONOPERATING (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in 225,000 - 225,000 - Transfers out (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS 222,661 8,460 231,121 <t< td=""><td>·</td><td>946,254</td><td></td><td>104,935</td><td>1,051,189</td><td>-</td></t<>	·	946,254		104,935	1,051,189	-
TOTAL OPERATING EXPENSES. 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS). 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): Investment income 3,369 3,369 1,089,644 Interest expense. (450,218) (35,875) (486,093) - Loss on disposal of capital assets. (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET. (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS. 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in. 225,000 - 225,000 - Transfers out. (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998	Building and liability insurance claims	-		-	-	470,805
TOTAL OPERATING EXPENSES. 20,055,014 918,345 20,973,359 2,006,046 OPERATING INCOME (LOSS). 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): Investment income 3,369 3,369 1,089,644 Interest expense. (450,218) (35,875) (486,093) - Loss on disposal of capital assets. (12,394) - (12,394) - TOTAL NONOPERATING REVENUES (EXPENSES), NET. (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS. 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in. 225,000 - 225,000 - Transfers out. (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998	Employee benefits	-		-	-	1,535,241
OPERATING INCOME (LOSS). 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Investment income. - 3,369 3,369 1,089,644 Investment income. (450,218) (35,875) (486,093) - Loss on disposal of capital assets. (12,394) - (12,394) - TOTAL NONOPERATING (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS. 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in 225,000 - 225,000 - Transfers out (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR. 26,593,405 1,083,117 27,676,522 6,980,865	, ,					
OPERATING INCOME (LOSS). 2,490,088 211,260 2,701,348 2,443,354 NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Investment income. - 3,369 3,369 1,089,644 Investment income. (450,218) (35,875) (486,093) - Loss on disposal of capital assets. (12,394) - (12,394) - TOTAL NONOPERATING (462,612) (32,506) (495,118) 1,089,644 INCOME (LOSS) BEFORE TRANSFERS. 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in 225,000 - 225,000 - Transfers out (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR. 26,593,405 1,083,117 27,676,522 6,980,865	TOTAL OPERATING EXPENSES	20 055 014		018 345	20 973 359	2 006 046
NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Investment income	TO THE OF ENVIRONMENT ENGLOSSISSISSISSISSISSISSISSISSISSISSISSISSI	20,000,014	•	010,010	20,070,000	2,000,040
NONOPERATING REVENUES (EXPENSES): - 3,369 3,369 1,089,644 Investment income	ODED ATIMO IMCOME (LOCC)	0.400.000		044.000	0.704.040	0.440.054
Investment income	OPERATING INCOME (LOSS)	2,490,088		211,260	2,701,348	2,443,354
Investment income						
Interest expense	NONOPERATING REVENUES (EXPENSES):					
Loss on disposal of capital assets	Investment income	-		3,369	3,369	1,089,644
TOTAL NONOPERATING REVENUES (EXPENSES), NET	Interest expense	(450,218)		(35,875)	(486,093)	-
TOTAL NONOPERATING REVENUES (EXPENSES), NET	Loss on disposal of capital assets	(12,394)		-	(12,394)	-
REVENUES (EXPENSES), NET					(, , ,	
REVENUES (EXPENSES), NET	TOTAL NONOBERATING					
INCOME (LOSS) BEFORE TRANSFERS. 2,027,476 178,754 2,206,230 3,532,998 TRANSFERS: Transfers in		(400.040)		(00.500)	(405.440)	4 000 044
TRANSFERS: Transfers in	REVENUES (EXPENSES), NET	(462,612)		(32,506)	(495,118)	1,089,644
TRANSFERS: Transfers in						
Transfers in 225,000 - 225,000 - Transfers out (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR 26,593,405 1,083,117 27,676,522 6,980,865	INCOME (LOSS) BEFORE TRANSFERS	2,027,476		178,754	2,206,230	3,532,998
Transfers in 225,000 - 225,000 - Transfers out (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR 26,593,405 1,083,117 27,676,522 6,980,865						
Transfers out. (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR. 26,593,405 1,083,117 27,676,522 6,980,865	TRANSFERS:					
Transfers out. (2,029,815) (170,294) (2,200,109) - TOTAL OPERATING TRANSFERS. (1,804,815) (170,294) (1,975,109) - CHANGE IN NET ASSETS. 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR. 26,593,405 1,083,117 27,676,522 6,980,865	Transfers in	225,000		-	225,000	-
TOTAL OPERATING TRANSFERS	Transfers out			(170 294)	(2 200 109)	_
CHANGE IN NET ASSETS 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR 26,593,405 1,083,117 27,676,522 6,980,865		(2,020,0.0)	•	(::0,=0:)	(=,===,:==)	
CHANGE IN NET ASSETS 222,661 8,460 231,121 3,532,998 NET ASSETS AT BEGINNING OF YEAR 26,593,405 1,083,117 27,676,522 6,980,865	TOTAL ODED ATING TRANSCERS	(4.004.045)		(170.204)	(4.075.400)	
NET ASSETS AT BEGINNING OF YEAR	TOTAL OPERATING TRANSPERS	(1,004,013)		(170,294)	(1,975,109)	
NET ASSETS AT BEGINNING OF YEAR						
	CHANGE IN NET ASSETS	222,661		8,460	231,121	3,532,998
	NET ASSETS AT BEGINNING OF YEAR	26,593,405		1,083,117	27,676,522	6,980,865
NET ASSETS AT END OF VEAD.			•			
NET ASSETS AT EIND OF TEAK	NET ASSETS AT END OF YEAR	\$ 26,816,066	\$	1,091,577	\$ 27,907,643	\$ 10,513,863

PROPRIETARY FUNDS

STATEMENT OF CASH FLOWS

FISCAL YEAR ENDED JUNE 30, 2010

	_	Busines						
	<u>-</u>	Water & Sewer	<u>-</u>	Golf Course	_	Total		Governmental Activities - Internal Service Funds
CACH ELONG EDOM ODEDATING ACTIVITIES.								
CASH FLOWS FROM OPERATING ACTIVITIES: Receipts from customers and users	2	22,992,805	\$	1,129,605	\$	24,122,410	\$	_
Receipts from interfund services provided	Ψ	-	Ψ	-	Ψ	-	Ψ	4,449,400
Payments to vendors		(16,719,397)		(420,002)		(17,139,399)		(2,480,964)
Payments to employees	_	(2,009,760)	_	(435,799)	_	(2,445,559)		
NET CASH FROM OPERATING ACTIVITIES		4,263,648		273,804	_	4,537,452		1,968,436
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:		205 200				005.000		
Transfers in		225,000		(470.004)		225,000		-
Transfers out	-	(2,029,815)	-	(170,294)	-	(2,200,109)		
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES	-	(1,804,815)	-	(170,294)	-	(1,975,109)		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	S:							
Proceeds from the issuance of bonds and notes		4,840,600		125,000		4,965,600		-
Acquisition and construction of capital assets		(657,474)		(78,450)		(735,924)		-
Principal payments on bonds and notes		(4,451,323)		(140,000)		(4,591,323)		-
Interest expense	_	(460,355)	_	(35,538)	_	(495,893)		
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES		(728,552)		(128,988)	_	(857,540)		<u>-</u> _
	_		_					
CASH FLOWS FROM INVESTING ACTIVITIES:								(4.000.004)
Purchase of investments		-		2 260		2 260		(1,326,001)
Investment income	-	<u>-</u>	-	3,369	-	3,369		1,089,644
NET CASH FROM INVESTING ACTIVITIES	-		-	3,369	-	3,369		(236,357)
NET CHANGE IN CASH AND CASH EQUIVALENTS		1,730,281		(22,109)		1,708,172		1,732,079
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	_	928,684	_	261,510	-	1,190,194		3,102,711
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	2,658,965	\$	239,401	\$	2,898,366	\$	4,834,790
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES:								
Operating income (loss)	\$	2,490,088	\$	211,260	\$_	2,701,348	\$	2,443,354
Adjustments to reconcile operating income (loss) to net								
cash from operating activities:		046.054		104.035		1.051.100		
Depreciation		946,254		104,935		1,051,189		-
Charges for services receivable		447.703				447,703		
Internal balances		447,703		(25,000)		•		-
Prepaid expenses		(11,877)		(25,000) (16,659)		(25,000) (28,536)		-
Warrants payable		(16,591)		(10,039)		(27,674)		5,082
Postretirement benefits		405,768		12,673		418,441		3,062
Accrued liabilities		1,039				•		-
Other liabilities		1,039		(5,350) 2,145		(4,311) 2,145		-
Accrued compensated absences.		1,264		2,145 883		2,145 2,147		-
Workers' compensation		1,204		- 003		Z, 147 -		(480,000)
	-		-		-			(100,000)
Total adjustments	-	1,773,560	-	62,544	-	1,836,104		(474,918)
NET CASH FROM OPERATING ACTIVITIES	\$	4,263,648	\$	273,804	\$	4,537,452	\$	1,968,436

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2010

ASSETS	-	Pension Trust Fund (as of December 31, 2009)	Private Purpose Trust Funds	Agency Funds
CURRENT:				
Cash and cash equivalents	\$	2,026,293	\$ 1,074,692	\$ -
Investments		187,283,301	2,730,223	-
Interest and dividends		21	-	-
Receivables, net of allowance for uncollectibles:				
Departmental and other		55,273	-	550,204
Due from other funds		-	540,145	-
TOTAL ASSETS		189,364,888	4,345,060	550,204
LIABILITIES				
Warrants payable		37,292	9,820	-
Accrued liabilities		-	332,693	-
Other liabilities		-	-	10,059
Due to other funds		-	-	540,145
TOTAL LIABILITIES		37,292	342,513	550,204
	•	_		
NET ASSETS				
Held in trust for pension benefits and other purposes	\$	189,327,596	\$ 4,002,547	\$ -

FIDUCIARY FUNDSSTATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

FISCAL YEAR ENDED JUNE 30, 2010

ADDITIONS:	Pension Trust Fund (as of December 31, 2009)	Private Purpose Trust Funds
Contributions:		
Employer\$	12,568,346	-
Employee	5,461,298	-
Private donations	-	115,113
Total contributions	18,029,644	115,113
Net investment income (loss):		
Net change in fair value of investments	33,918,398	-
Investment income (loss)	1,929,494	384,273
Total investment income (loss)	35,847,892	384,273
Less: investment expense	(819,623)	
Net investment income (loss)	35,028,269	384,273
Intergovernmental	701,718	
Transfers from other systems	394,580	
TOTAL ADDITIONS	54,154,211	499,386
DEDUCTIONS: Administration. Transfers to other systems.	453,818 914,915	812 -
Retirement benefits and refunds	22,754,649	-
Educational scholarships		207,608
TOTAL DEDUCTIONS	24,123,382	208,420
CHANGE IN NET ASSETS	30,030,829	290,966
NET ASSETS AT BEGINNING OF YEAR	159,296,767	3,711,581
NET ASSETS AT END OF YEAR\$	189,327,596	4,002,547

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying basic financial statements of the Town of Brookline, Massachusetts (the Town) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles. The significant Town accounting policies are described herein.

A. Reporting Entity

The Town was founded in 1630 as a part of Boston and was incorporated in 1705 under the Statutes of the Commonwealth of Massachusetts. The Town operates under a representative Town Meeting form of government and provides the following services to the residents of its community: administrative, public safety, public works, education, community development, water and sewer, health, elder and recreation.

The Town of Brookline is a municipal corporation that is governed by an elected Board of Selectmen.

For financial reporting purposes, the Town has included all funds, organizations, account groups, agencies, boards, commissions and institutions. The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the basic financial statements to be misleading or incomplete. As required by GAAP, these basic financial statements present the Town (the primary government) and its component units. The Brookline Contributory Retirement System (Retirement System) has been included as a blended component. Blended component units are entities that are legally separate from the Town, but are so related that they are, in substance, the same as the Town or entities providing services entirely or almost entirely for the benefit of the Town.

The Retirement System provides retirement benefits to Town employees, the Brookline Housing Authority employees, and their beneficiaries. The Retirement System is governed by a five-member board comprised of the Town Comptroller (ex-officio), an appointee of the Board of Selectmen, two members elected by the Retirement System's participants and one member appointed by the other four Board members. The Retirement System is presented using the accrual basis of accounting and is reported as the Pension Trust Fund in the fiduciary fund financial statements.

Availability of Financial Information for Component Units

The Retirement System did not issue a separate audited financial statement. The Retirement System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth of Massachusetts' (Commonwealth) Public Employee Retirement Administration Commission (PERAC). That report may be obtained by contacting the Retirement System located at Brookline Town Hall.

Joint Ventures – The Town is a member of the Massachusetts Water Resources Authority (MWRA), a joint venture with other Massachusetts governmental entities that was organized to provide water and sewer services to the respective members' Cities, Towns and Districts. Complete financial statements for the MWRA can be obtained directly from their administrative office located at 100 First Avenue, Boston, Massachusetts 02189.

The Town is also a member of the Massachusetts Bay Transportation Authority (MBTA), a joint venture with other Massachusetts governmental entities that was organized to provide public transportation services to the respective members' Cities, Towns and Districts. Complete financial statements for the MBTA can be obtained directly from their administrative office located at 10 Park Plaza, Boston, Massachusetts 02116.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are supported primarily by user fees and charges.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

Major Fund Criteria

Major funds must be reported if the following criteria are met:

- If the total assets, liabilities, revenues, or expenditures/expenses of an individual governmental or enterprise fund are at least 10 percent of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental or total enterprise funds), and
- If the total assets, liabilities, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5 percent of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

Internal service funds and fiduciary funds are reported by fund type.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a particular function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment.

Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a particular function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a particular function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

For the most part, the effect of interfund activity has been removed from the government-wide financial statements. However, the effect of interfund services provided and used between functions is not eliminated as the elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

Fund Financial Statements

Governmental fund financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, and claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60 days of fiscal year end. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is the primary operating fund. It is used to account for all financial resources, except those that are required to be accounted for in another fund.

The capital article fund is used to account for revenue financed capital projects.

The *chapter 90 highway* fund is used to account for financial resources for the construction, reconstruction, and improvements to roadways, streets, and sidewalks.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

The special revenue fund is used to account for the proceeds of specific revenue sources (other than permanent funds or capital projects funds) that are restricted by law or administrative action to expenditures for specified purposes.

The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Enterprise Funds).

The *permanent fund* is used to account for financial resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

Proprietary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary funds are reported:

The water & sewer enterprise fund is used to account for the water and sewer activities.

The *golf enterprise fund* is used to account for the Town's golf course activities.

Additionally, the following proprietary fund type is reported:

The *internal service fund* is used to account for the financing of services provided by one department to other departments or governmental units. This fund is used to account for risk financing activities related to health insurance, (including the fiduciary-managed trust fund for Other Postretirement Benefits), workers' compensation, unemployment and municipal building insurance. The Town also uses this fund to accumulate reserves for postemployment benefits.

Fiduciary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the governmental programs.

The following fiduciary fund types are reported:

The *pension trust fund* is used to account for the activities of the Retirement System, which accumulates resources to provide pension benefits to eligible retirees and their beneficiaries.

The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the pension trust fund or permanent fund, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

The agency fund is used to account for assets held in a purely custodial capacity.

Government-Wide and Fund Financial Statements

For the government-wide financial statements, and proprietary and fiduciary fund accounting, all applicable Financial Accounting Standards Board (FASB) pronouncements issued on or prior to November 30, 1989, are applied, unless those pronouncements conflict with or contradict GASB pronouncements.

D. Cash and Investments

Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

E. Accounts Receivable

Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and the proprietary funds and fiduciary funds financial statements are reported under the accrual basis of accounting. The recognition of revenue related to accounts receivable reported in the governmental funds financial statements are reported under the modified accrual basis of accounting.

Real Estate Taxes, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1st, November 1st, February 1st and May 1st and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year of the levy.

Real estate receivables are secured via the tax lien process and are considered 100% collectible. Accordingly, an allowance for uncollectibles is not reported.

Personal property taxes cannot be secured through the lien process. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

Motor Vehicle Excise

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

The allowance for uncollectibles is estimated based on historical trends and specific account analysis.

Refuse

Refuse fees are levied quarterly for each type of property that utilizes the collection service and are based upon a third party waste collection contract. Refuse fees are recorded receivables in the fiscal year of the levy. Since the receivables are secured via the lien process, these accounts are considered 100% collectible and therefore do not report an allowance for uncollectibles.

Water & Sewer

User fees are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water and Sewer liens are processed annually and included as a lien on the property owner's tax bill. Water and Sewer charges and liens are recorded as receivables in the fiscal year of the levy.

Since the receivables are secured via the lien process, these accounts are considered fully collectible and therefore do not report an allowance for uncollectibles.

Departmental and Other

Departmental and other receivables consist primarily of police and fire details and parking tickets and are recorded as receivables in the fiscal year accrued. The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

Intergovernmental

Various federal and state grants for operating and capital purposes are applied for and received annually. For non-expenditure driven grants, receivables are recorded as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, receivables are recorded when the qualifying expenditures are incurred and all other grant requirements are met.

These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

Loans

The Department of Community and Economic Development administers loan programs that provide housing assistance to residents and capital needs assistance for small businesses. Upon issuance, a receivable is recorded for the principal amount of the loan.

The allowance of uncollectibles is estimated based on historical trends and specific account analysis.

F. Inventories

Government-Wide and Fund Financial Statements

Inventories are recorded as expenditures at the time of purchase. Such inventories are not material in total to the government-wide and fund financial statements, and therefore are not reported.

G. Restricted Assets

Certain assets of the enterprise fund are classified as restricted if their use is restricted by contract covenants.

H. Capital Assets

Government-Wide and Proprietary Fund Financial Statements

Capital assets, which include land, land improvements, buildings, machinery and equipment, and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activity column of the government-wide financial statements, and the proprietary fund financial

statements. Capital assets are recorded at historical cost, or at estimated historical cost, if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation. Except for the capital assets of the governmental activities column in the government-wide financial statements, construction period interest is capitalized on constructed capital assets.

All purchases and construction costing more than \$15,000 and having a useful life of greater than one year are capitalized.

Capital assets (excluding land) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

	Estimated Useful Life
Capital Asset Type	(in years)
Land improvements	5-50
Buildings	5-50
Machinery and equipment	3-20
Infrastructure	10-75

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

I. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within individual funds that may result in amounts owed between funds.

Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net assets as "internal balances".

The general fund has provided a long-term interest free loan to the golf enterprise fund and these balances are included in the statement of net assets as "internal balances".

Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are *not* eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

The general fund has provided a long-term interest free loan to the golf enterprise fund and these balances are included in the fund statements as "Due from other funds" or "Due to other funds".

J. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as transfers in and transfers out.

Government-Wide Financial Statements

Transfers between and within governmental funds and internal service funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

Fund Financial Statements

Transfers between and within funds are *not* eliminated from the individual fund statements and are reported as transfers in and transfers out.

K. Deferred Revenue

Deferred revenue at the governmental fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. In addition, property taken by the Town through the foreclosure process is recorded as an asset and deferred revenue. Deferred revenue is recognized as revenue in the conversion to the government-wide (full accrual) financial statements.

L. Net Assets and Fund Equity

Government-Wide Financial Statements (Net Assets)

Net assets are reported as restricted when amounts that are not available for appropriation or are legally restricted by outside parties for a specific future use.

Net assets have been "restricted for" the following:

"Loans" represents community development outstanding loans receivable balances.

"Permanent funds - expendable" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Permanent funds - nonexpendable" represents amounts held in trust for which only investment earnings may be expended.

"Other Purposes" represents amounts restricted by outside sources for specific purposes.

Fund Financial Statements (Fund Balances)

Fund balances are reserved for amounts that are not available for appropriation or are legally restricted by outside parties for a specific future use. Designations of fund balance represent tentative management plans that are subject to change.

Fund balances have been "reserved for" the following:

"Encumbrances and continuing appropriations" represents amounts obligated under purchase orders, contracts and other commitments for expenditures that are being carried over to the ensuing fiscal year.

"Loans" represents community development outstanding loans receivable balances.

"Perpetual permanent funds" represents amounts held in trust for which only investment earnings may be expended.

Fund balances have been "designated for" the following:

"Subsequent year's expenditures" represents amounts appropriated for the fiscal year 2011 operating budget.

M. Long-term debt

Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statement of net assets. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable material bond premium or discount.

Governmental Fund Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

N. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Investment income from the golf enterprise fund is voluntarily assigned and transferred to the general fund. The water & sewer and internal service funds retain their investment income.

O. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Fund Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities.

P. Use of Estimates

Government-Wide and Fund Financial Statements

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

Q. Individual Fund Deficits

At fiscal year-end several individual fund deficits exist in the Special Revenue Fund that will be funded through grants and available fund balances in the next fiscal year.

R. Total Column

Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

Fund Financial Statements

The total column on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

S. Prior Period Reclassification

During the current fiscal year, the Town elected to segregate General Fund operating and capital activities. The result is a beginning balance reclassification of \$21,215,708 from the General Fund to the Capital Article Fund.

NOTE 2 - CASH AND INVESTMENTS

A cash and investment pool is maintained that is available for use by all funds. Each fund type's portion of this pool is displayed on the balance sheet as "Cash and Cash Equivalents". The deposits and investments of the pension trust fund are held separately from those of other funds.

For the general fund, statutes authorize the investment in obligations of the U.S. Treasury, agencies, and instrumentalities, certificates of deposit, repurchase agreements, money market accounts, bank deposits and the State Treasurer's Investment Pool (the Pool). Trust fund investments are subject to the Town's investment policies which are described further in this note. In addition, there are various restrictions limiting the amount and length of deposits and investments.

The Pool meets the criteria of an external investment pool. The Pool is administered by the Massachusetts Municipal Depository Trust (MMDT), which was established by the Treasurer of the Commonwealth who serves as Trustee. The fair value of the position in the Pool is the same as the value of the Pool shares.

Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. At fiscal year-end, the carrying amount of deposits totaled \$39,614,255 and the bank balance totaled \$42,310,136. Of the bank balance, \$1,474,525 was covered by Federal Depository Insurance and \$40,835,611 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The Town's cash and cash equivalents consist of \$39,614,255 in deposits and \$27,150,811 in cash equivalents, totaling \$66,765,066. These cash and cash equivalents are reported in both the primary government and the fiduciary funds. Those amounts total \$65,690,374 and \$1,074,692, respectively. See investments below for amounts designated as cash equivalents.

At December 31, 2009, the carrying amount of deposits for the Retirement System totaled \$714,863 and the bank balance totaled \$1,366,609. The entire bank balance of \$1,366,609 was covered by Federal Depository Insurance.

The Retirement System's cash and cash equivalents consist of \$714,863 in deposits and \$1,311,430 in cash equivalents, totaling \$2,026,293. See investments below for amounts designated as cash equivalents.

Investments

The Town of Brookline had the following investments, including cash equivalents classified as investments, at June 30, 2010:

,					Maturity	,	
_	Fair Value	_	Under 1 Yea	r	1-5 Years	_	Over 10 Years
Investment Type							
Debt Securities							
United States Treasury\$	753,558	\$	176,872	\$	576,686	\$	-
Federal National Mortgage Asso	737,100		-		-		737,100
Federal Home Loan Mortgage Corp	103,604		-		-		103,604
Governmental National Mortgage	1,476	_			-		1,476
Total Debt Securities\$	1,595,738	\$	176,872	\$	576,686	\$	842,180
Other Investments							
Alternative Investments - hedge funds	1,037,272						
Equity Securities	8,171,549						
Equity Mutual Funds	2,974,299						
Repurchase Agreements (*)	1,904,732						
Money Market Mutual Funds (*)	170,607						
MMDT (*)	25,075,472	_					
Total Investments\$	40,929,669	=					
(*) designates cash equivalent							
Total investments per above\$	40,929,669						
Less: cash equivalents	(27,150,811)	-					
Total Town investments\$	13,778,858	=					

The Town's investments are reported in both the primary government and the fiduciary funds. Those amounts total \$11,048,635 and \$2,730,223, respectively. Included in the primary government, and reported in the internal service funds, is \$6,601,174 of investments accumulated for the funding of employee postretirement benefits.

As of December 31, 2009, the Retirement System had the following investments:

Other Investments 37,646,837 Equity Security Mutual Funds 33,513,833 International Securities 74,795,913 Alternative Investments-Real Estate 41,326,718 Money Market Mutual Funds (*) 1,311,430 Total Investments \$ 188,594,731

(*) designates cash equivalent

Custodial Credit Risk - Town Investments

For an investment, this is the risk that, in the event of a failure by the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Of the Town's investments, \$753,558 in U.S. Treasury Securities, \$737,100 in Federal National Mortgage Association, \$103,604 in Federal Home Loan Mortgage Corporation, \$1,476 in Governmental National Mortgage, and \$8,171,547 in Equity Securities, the Town has custodial credit risk exposure of \$9,767,285 because the related securities are uninsured, unregistered and held by the counterparty.

The Town has an investment policy for custodial credit risk that states; 1) a maximum of 70% of the Town's portfolio can be in equity securities and further that any one security can makeup only 5% of the Town's portfolio, 2) a maximum of 50% of the Town's portfolio can be in fixed income securities, 3) a maximum of 20% of the Town's portfolio can be in cash. The policy also states that there are no limits or restrictions with respect to U.S. Government Securities and that the minimum rating of bonds shall be investment grade.

Interest Rate Risk - Town Investments

In investments other than the general fund, the Town's formal investment policy limits the selection of investments to the prudent investor rule, which states that the trustee should exercise reasonable care, skill, and caution. The Town contracts with an investment manager who assists the Town in managing the investment exposure to fair value losses arising from increasing interest rates.

The Town participates in MMDT, which maintains a cash portfolio and short-term bond fund with combined average maturities of approximately 3 months.

<u>Credit Risk – Town Investments</u>

The Town has adopted a formal policy related to credit risk. At June 30, 2010 the Town's debt securities were rated as follows:

-		Rated Debt I	nv	estments - Towr	า'ร			
Quality Ratings	United States Treasury	 Federal National Mortgage Asso.	_	Federal Home Loan Mortgage Corp.	<u>-</u>	Governmental National Mortage Asso.	_	Totals
AAA \$	753,558	\$ 737,100	\$	103,604	\$	1,476	\$	1,595,738

Custodial Credit Risk – Retirement System Investments

For an investment, this is the risk that, in the event of a failure by the counterparty, the Retirement System will not be able to recover the value of its investments or collateral security that are in the possession of an outside party. Of the Retirement System's investments the \$33,513,833 in International Securities the Retirement System has custodial credit risk exposure of \$33,513,833 because the related securities are uninsured, unregistered and held by the counterparty.

The Retirement System has an investment policy for custodial credit risk that states the Retirement System is willing to accept a level of market risk consistent with moderate interim volatility without sacrificing the potential for long term real growth of assets. To accomplish this goal the Retirement System will utilize extensive diversification to minimize company and industry specific risks while avoiding extreme levels of volatility that could adversely affect the Retirement Systems' participants.

Interest Rate Risk - Retirement System

The Retirement System has a formal investment policy that establishes the objectives and constraints that govern the investment of the Retirement System's assets. The Retirement System's assets are structured to provide growth from capital gains and income, while maintaining sufficient liquidity to meet beneficiary payments. When managing assets the Retirement System at all times must be in accordance with the provisions of the Public Employee Retirement Administration Commission (PERAC), the Employee Retirement Income Security Act (ERISA) and Department of Labor regulations.

The System participates in PRIT. The effective weighted duration rate for PRIT investments ranged from .08 to 9.42 years.

Concentration of Credit Risk

The Town limits the amount that may be invested in any one issuer to 5% of the total investments. At June 30, 2010, the Town does not have any investments that exceed the 5% threshold.

The Retirement System limits the amount that may be invested in any one issuer to 5% of the total investments. At December 31, 2009, the Retirement System does not have any investments that exceed the 5% threshold.

NOTE 3 - RECEIVABLES

At June 30, 2010, receivables for the individual major governmental funds and non-major internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

			Allowance	
	Gross		for	Net
_	Amount		Uncollectibles	Amount
Receivables:		•		
Real estate and personal property taxes \$	1,493,824	\$	- \$	1,493,824
Tax liens	1,454,602		-	1,454,602
Motor vehicle and other excise taxes	446,914		(254,482)	192,432
User fees	119,864		-	119,864
Departmental and other	5,062,420		(1,878,739)	3,183,681
Intergovernmental	11,384,234		-	11,384,234
Loans	163,393	_	<u> </u>	163,393
_		-		
Total\$_	20,125,251	\$	(2,133,221) \$	17,992,030

At June 30, 2010, receivables for the water and sewer enterprise funds totaled \$5,000,105. The amount is considered fully collectible.

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of *deferred revenue* reported in the governmental funds were as follows:

		Other		
	General	Governmental		
	Fund	Funds		Total
Type:				
Real estate and personal property taxes \$	1,181,210	\$ - 9	\$	1,181,210
Tax liens	1,195,419	-		1,195,419
Motor vehicle and other excise taxes	192,432	-		192,432
User fees	119,864	-		119,864
Departmental and other	3,088,374	722,155		3,810,529
Intergovernmental	6,373,000	3,249,306		9,622,306
Other asset type:				
Due from other funds	300,000	-		300,000
_				
Total\$_	12,450,299	\$ 3,971,461	\$_	16,421,760

NOTE 4 – CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2010, was as follows:

		Beginning					Ending
		Balance	_	Increases	_	Decreases	Balance
Governmental Activities:			_		_		
Capital assets not being depreciated:							
Land	\$	79,727	\$	-	\$	-	\$ 79,727
Construction in progress	_	-	-	845,350	_	-	845,350
Total capital assets not being depreciated	_	79,727	-	845,350	_		925,077
Capital assets being depreciated:							
Land improvements		21,535,292		622,385		-	22,157,677
Buildings		238,462,273		3,472,511		-	241,934,784
Machinery and equipment		30,684,085		3,536,312		(432,627)	33,787,770
Infrastructure	_	41,271,297	-	2,068,164	-	(1,718,319)	41,621,142
Total capital assets being depreciated	_	331,952,947	-	9,699,372	_	(2,150,946)	339,501,373
Less accumulated depreciation for:							
Land improvements		(8,774,355)		(873,251)		-	(9,647,606)
Buildings		(86,454,090)		(6,675,766)		-	(93,129,856)
Machinery and equipment		(20,466,688)		(2,698,846)		411,295	(22,754,239)
Infrastructure	_	(24,888,298)	_	(1,496,326)	_	1,718,319	(24,666,305)
Total accumulated depreciation	_	(140,583,431)	-	(11,744,189)	_	2,129,614	(150,198,006)
Total capital assets being depreciated, net	_	191,369,516	-	(2,044,817)	_	(21,332)	189,303,367
Total governmental activities capital assets, net	\$_	191,449,243	\$	(1,199,467)	\$_	(21,332)	\$ 190,228,444

		Beginning Balance		Increases		Decreases		Ending Balance
Water & Sewer Activites:		_			_	_	-	
Capital assets being depreciated:								
Land improvements	\$	201,230	\$	-	\$	-	\$	201,230
Buildings		2,469,029		101,847		-		2,570,876
Machinery and equipment		1,948,572		122,854		(62,297)		2,009,129
Infrastructure	_	48,056,982	_	432,773	_	-		48,489,755
Total capital assets being depreciated	_	52,675,813	_	657,474	_	(62,297)		53,270,990
Less accumulated depreciation for:								
Land improvements		(46,613)		(6,708)		-		(53,321)
Buildings		(942,397)		(64,546)		-		(1,006,943)
Machinery and equipment		(1,109,357)		(205,396)		49,903		(1,264,850)
Infrastructure	_	(14,419,230)	-	(669,604)	-	-		(15,088,834)
Total accumulated depreciation	_	(16,517,597)	_	(946,254)	-	49,903		(17,413,948)
Total capital assets being depreciated, net	\$_	36,158,216	\$_	(288,780)	\$_	(12,394)	\$	35,857,042
		Beginning Balance		Increases		Decreases		Ending Balance
Golf Course Activities:			_		-		•	
Capital assets being depreciated:								
Land improvements	\$	1,104,830	\$	-	\$	-	\$	1,104,830
Buildings		1,558,915		78,450		-		1,637,365
Machinery and equipment	_	242,656	_	-	_			242,656
Total capital assets being depreciated	_	2,906,401	_	78,450	_			2,984,851
Less accumulated depreciation for:								
Land improvements		(270,184)		(36,828)		-		(307,012)
Buildings		(386,539)		(43,185)		-		(429,724)
Machinery and equipment	_	(77,665)	_	(24,922)	_			(102,587)
Total accumulated depreciation	_	(734,388)	_	(104,935)	_			(839,323)
Total capital assets being depreciated, net	\$_	2,172,013	\$_	(26,485)	\$_	<u>-</u>	\$	2,145,528

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:		
General government		527,014
Public safety		1,673,586
Education		4,544,555
Public works		3,718,178
Human services		1,064,257
Leisure services	_	216,599
Total depreciation expense - governmental activities	\$_	11,744,189
Business-Type Activities: Water and Sewer. Golf.	•	946,254 104,935
Total depreciation expense - business-type activities	\$_	1,051,189

NOTE 5 - INTERFUND TRANSFERS

Interfund transfers for the fiscal year ended June 30, 2010, are summarized as follows:

_	Operating Transfers In:							
Operating Transfers Out:	General Fund		Water & Sewer Enterprise Fund	_	Total			
General Fund\$	-	\$	225,000 \$	3	225,000			
Nonmajor Governmental Funds	2,852,550		-		2,852,550			
Water & Sewer Enterprise Fund	2,029,815		-		2,029,815			
Golf Enterprise Fund	170,294		<u> </u>	_	170,294			
\$_	5,052,659	\$	225,000 \$	- }_	5,277,659			

Transfers represent amounts voted to fund the fiscal year 2010 operating budget.

NOTE 7 - SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue or tax anticipation notes (RANS or TANS).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BANS) or grant anticipation notes (GANS).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund and enterprise funds.

The Town had no short-term financing activity during fiscal year 2010.

NOTE 8 - LONG-TERM DEBT

Under the provisions of Chapter 44, Section 10, Municipal Law authorizes indebtedness up to a limit of 2 1/2% of the equalized valuation. Debt issued in accordance with this section of the law is designated as being "inside the debt limit". In addition, however, debt may be authorized in excess of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit".

In previous fiscal years, certain general obligation bonds were defeased by placing the proceeds of the bonds in an irrevocable trust to provide for all future debt service payments on the refunded bonds. Accordingly, the trust account's assets and liabilities for the defeased bonds are not included in the basic financial statements. At June 30, 2010, \$1,520,000 of Governmental and \$1,760,000 of Enterprise Fund bonds outstanding from the advance refunding are considered defeased.

During the current year, in order to take advantage of favorable interest rates, the Town issued \$13,150,000 of General Obligation Refunding Bonds. \$31,625,000 of general obligation bonds were defeased by placing the proceeds of the refunding bonds, \$18,309,000 of funds received from the Massachusetts School Building Authority, and other available funds in an irrevocable trust to provide for all future debt service payments on the refunded bonds. Accordingly, the trust account's assets and liabilities for the defeased bonds are not included in the basic financial statements. The Town has decreased its aggregate debt service payments by \$24,061,826 and will experience an economic gain of \$5,012,702. At June 30, 2010 \$29,115,000 of Governmental and \$2,510,000 of Enterprise Fund bonds outstanding from the advance refunding are considered defeased.

Details related to the Town's outstanding indebtedness and debt service requirements follow.

Governmental Funds Project	Interest Rate (%)	Outstanding at June 30, 2009	Issued	Issued Redeemed	
Inside Debt Limit			100000	reacomea	2010
SchoolsGeneral GovernmentAthletic and recreational facilities	3.22-5.28	18,213,613 \$ 34,704,610 30,000	1,730,500 \$ 2,538,900	3,131,930 \$ 4,594,246 30,000	16,812,183 32,649,264 -
Sub-total		52,948,223	4,269,400	7,756,176	49,461,447
Outside Debt Limit					
Schools	5.33 - 5.35	29,670,000	9,190,000	29,670,000	9,190,000
Total Governmental bonds and Notes Payable.		82,618,223	13,459,400	37,426,176	58,651,447
Enterprise Funds					
Inside Debt Limit					
Golf Course Enterprise Fund	3.90-6.63	875,000 7,530,575 6,951,200	125,000 2,848,600 1,992,000	140,000 2,638,823 1,812,500	860,000 7,740,352 7,130,700
Total Enterprise Bonds and Notes Payable	······ .	15,356,775	4,965,600	4,591,323	15,731,052
Total Bonds and Notes Payable	\$	97,974,998 \$	18,425,000 \$	42,017,499 \$	74,382,499

Debt service requirements for principal and interest for governmental bonds payable are as follows:

Fiscal Year	Principal	Interest	Total
2011\$	7,105,400 \$	2,109,206 \$	9,214,606
2012	6,696,238	1,849,454	8,545,692
2013	6,189,633	1,634,224	7,823,857
2014	5,407,088	1,429,881	6,836,969
2015	4,817,794	1,266,011	6,083,805
2016	4,407,794	1,116,264	5,524,058
2017	4,185,000	949,462	5,134,462
2018	3,742,500	797,231	4,539,731
2019	3,420,000	665,783	4,085,783
2020	3,100,000	533,730	3,633,730
2021	1,785,000	410,776	2,195,776
2022	1,780,000	339,404	2,119,404
2023	1,270,000	264,878	1,534,878
2024	1,265,000	210,832	1,475,832
2025	1,265,000	155,747	1,420,747
2026	875,000	100,662	975,662
2027	670,000	61,600	731,600
2028	670,000	30,800	700,800
_			<u> </u>
Totals\$_	58,651,447 \$	13,925,943 \$	72,577,390

Debt service requirements for principal and interest for enterprise fund bonds and notes payable are as follows:

Fiscal Year	Principal	Interest	Total
2011\$	2,347,101 \$	563,384 \$	2,910,485
2012	2,103,761	475,154	2,578,915
2013	2,035,366	404,006	2,439,372
2014	1,987,912	341,347	2,329,259
2015	1,667,206	268,350	1,935,556
2016	1,657,206	212,378	1,869,584
2017	1,395,000	148,819	1,543,819
2018	1,042,500	95,194	1,137,694
2019	740,000	58,862	798,862
2020	610,000	30,200	640,200
2021	145,000	5,800	150,800
			<u> </u>
Totals\$	15,731,052 \$	2,603,494 \$	18,334,546

The Massachusetts Water Resource Authority (MWRA) operates an Infiltration/Inflow Financial Assistance Program for community owned collection systems. For each community approved for the project, financial assistance received from the MWRA consists of a grant and non-interest bearing loan. The loan portion is payable in five equal annual installments. At June 30, 2010, the outstanding principal amount of this loan totaled \$82,500.

The Commonwealth has approved school construction assistance. The assistance program, which is administered by the Massachusetts School Building Authority, provides resources for future debt service of general obligation school bonds outstanding. During fiscal year 2010, \$21,576,000 of such assistance was received for reimbursement. Approximately \$18,309,000 was disbursed by the Massachusetts School Building Authority to assist the Town in refunding old school debt. This was part of an agreement reached between the MSBA and the Town to take advantage of favorable interest rates, thus reducing the future liability of both the Town and the MSBA. Approximately \$7,960,000 will be received in future fiscal years. Of this amount, \$1,587,000 represents reimbursement of long-term interest costs, and approximately \$6,373,000 represents reimbursement of approved construction costs. Accordingly, a \$6,373,000 intergovernmental receivable and corresponding deferred revenue have been reported in governmental fund financial statements. The deferred revenue has been recognized as revenue in the conversion to the government-wide financial statements.

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2010, the Town had the following authorized and unissued debt:

Purpose		Amount
Runkle School	\$	27,500,000
Waste Water System		4,124,065
Landfill		3,275,000
Carlton Street Foot Bridge		1,400,000
Golf - Grounds		1,315,000
Town Hall Garage		950,000
Muddy River Project	_	745,000
	•	
Total	\$_	39,309,065

Changes in Long-term Liabilities

During the fiscal year ended June 30, 2010, the following changes occurred in long-term liabilities:

Governmental Funds

-	Balance June 30, 2009	_	Bonds and Notes Issued	 Bonds and Notes Redeemed	Other Net Increase (Decrease)	_	Balance June 30, 2010		Current Portion
Long-Term Bonds and Notes\$	82,618,223	\$	13,459,400	\$ (37,426,176) \$	- 9	3	58,651,447	\$	7,105,400
Other Postemployment Benefits	25,306,331		-	-	10,851,818		36,158,149		-
Workers' Compensation	1,380,000		-	-	(480,000)		900,000		198,000
Compensated Absences	9,158,628		-	-	272,745		9,431,373		5,736,797
Landfill Closure	12,030,000	_	-	 <u>-</u>	(6,267,000)		5,763,000	_	556,000
Total\$	130,493,182	\$	13,459,400	\$ (37,426,176) \$	4,377,563	- S_	110,903,969	\$	13,596,197

Business-Type Activities

_	Balance June 30, 2009	Bonds and Notes Issued		Bonds and Notes Redeemed	Other Net Increase (Decrease)		Balance June 30, 2010		Current Portion
Long-Term Bonds and Notes\$ Other Postemployment Benefits Compensated Absences	15,356,775 975,801 383,286) \$ - <u>-</u> .	(4,591,323) \$ - -	- 418,441 2,147	\$	15,731,052 1,394,242 385,433	\$	2,347,101 - 280,213
Total\$	16,715,862	\$4,965,600) \$	(4,591,323) \$	420,588	\$_	17,510,727	\$_	2,627,314

Internal service funds predominantly serve the governmental funds. Accordingly, the internal service fund's long-term liabilities are included as part of the governmental activities totals above. At fiscal year end, \$900,000 of internal service funds accrued liabilities is included above. Except for the amounts related to the internal service funds and a portion of the bonds, the governmental activities long-term liabilities are generally liquidated by the general fund.

NOTE 9 - RISK FINANCING

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance.

The Town is self-insured for its workers' compensation, unemployment and municipal building insurance activities. These activities are accounted for in the internal service fund where revenues are recorded when earned and expenses are recorded when the liability is incurred. Any incurred but not reported related to unemployment and municipal building insurance is deemed immaterial and is therefore not recorded.

(a) Workers' Compensation

Workers' compensation claims are administered by a third party administrator and are funded on a payas-you-go basis from annual appropriations. The Town purchases individual stop loss insurance for claims in excess of the coverage provided by the Town in the amount of \$800,000. The estimated future workers' compensation liability is based on history and injury type.

At June 30, 2010, the amount of the liability for workers' compensation claims totaled \$900,000. Changes in the reported liability since July 1, 2008, are as follows:

	Balance at Beginning of Fiscal Year	Current Year Claims and Changes in Estimate	Claims Payments	Balance at Fiscal Year-End
Fiscal Year 2010\$	1,380,000 \$	676,446 \$	(1,156,446) \$	900,000
Fiscal Year 2009	1,716,000	868,193	(1,204,193)	1,380,000

NOTE 10 - PENSION PLAN

Plan Description - The Town contributes to the Retirement System, a cost-sharing multiple-employer defined benefit pension plan administered by the Brookline Contributory Retirement Board. Substantially all employees are members of the Retirement System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System, to which the Town does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$13,791,000 for the fiscal year ended June 30, 2010, and, accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

The Retirement System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be approved by the Brookline Contributory Retirement Board and are borne by the Retirement System. The Retirement System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth's PERAC. That report may be obtained by contacting the Retirement System located at Brookline Town Hall, 333 Washington Street, Brookline, Massachusetts 02146.

At December 31, 2009, the Retirement System's membership consists of the following:

Active members	
Inactive members	1,211
Disabled members	196
Retirees and beneficiaries currently receiving benefits	651
Total	3,441

Funding Policy - Plan members are required to contribute to the Retirement System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the Retirement System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on active current payroll. Administrative expenses are funded through investment earnings. The current and two preceding fiscal years apportionment of the annual pension cost between the two employers required the Town to contribute approximately 97%, of the total. Chapter 32 of the MGL governs the contributions of plan members and the Town.

Annual Pension Cost - The Town contributions to the Retirement System for the fiscal years ended June 30, 2010, 2009, and 2008 were approximately \$12,064,000, \$11,422,000 and \$10,994,000, respectively, which equaled its required contribution for each fiscal year. At June 30, 2010, the Town did not have a net pension obligation. The required contribution was determined as part of an actuarial valuation using the entry age normal actuarial cost method. The actuarial assumptions included an 8.25% investment rate of return and projected salary increases of 5% per year. The actuarial value of the Retirement System's assets was determined using the fair value of the assets. The Retirement System's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll. The remaining amortization period at June 30, 2010 was 18 years.

Schedule of Funding Progress (Dollar amounts in thousands)

Funding progress is reported based on the biennial actuarial valuation performed by the Retirement System, and is being accumulated on a biennial basis. The Town is responsible for approximately 97% of the unfunded liability.

Noncontributory Retirement Allowance – The Town pays the entire retirement allowance for certain retirees who are eligible for noncontributory benefits and are not members of the Retirement System. The general fund expenditure for fiscal year 2010 totaled approximately \$225,000.

NOTE 11 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Plan Description - The Town of Brookline administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare and life insurance for eligible retirees and their spouses through the Town's group health insurance plan, which covers both active and retired members. Chapter 32b of the MGL assigns authority to establish and amend benefit provisions of the plan. Benefit provisions are negotiated between the Town and the unions representing Town employees and are renegotiated each bargaining period. The Retiree Health Plan does not issue a publicly available financial report.

Funding Policy - Contribution requirements are also negotiated between the Town and union representatives. The required contribution is based on a pay-as-you-go financing requirement. The Town contributes 75% of the cost of current-year premiums for healthcare and 50% for life for eligible retired plan members and their spouses. Plan members receiving benefits contribute the remaining 25% or 50% respectively, of their premium costs. For fiscal year 2010, the Town contributed \$10.5 million to the plan.

Annual *OPEB Cost and Net OPEB Obligation* - The Town's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the *annual required contribution of the employer (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation for fiscal year 2010:

Normal cost	7,800,472 13,673,245 1,389,499 (1,070,548)
Annual OPEB cost (expense)	21,792,668
Contributions made	(10,522,409)
Increase/Decrease in net OPEB obligation	11,270,259
Net OPEB obligation - beginning of year	26,282,132
Net OPEB obligation - end of year\$	37,552,391

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2010 is as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
6/30/10	\$21,792,668	49.1%	\$37,552,391
6/30/09	20,503,147	46.5%	26,282,132
6/30/08	21,528,926	28.9%	15,311,087

Funded Status and Funding Progress - As of June 30, 2008, the most recent actuarial valuation date, the actuarial accrued liability for benefits was \$323 million, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$120.1 million, and the ratio of the UAAL to the covered payroll was 269.14 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the June 30, 2008, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included a 5.25 percent investment rate of return, which is a based on the expected yield on the assets of the Town, calculated based on the funded level of the plan at the valuation date, and an annual medical/drug cost trend rate of 10 percent initially, reduced by decrements to an ultimate rate of 5 percent after five years. Both rates included a 4.5 percent inflation assumption. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a five-year period. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2010, was 28 years.

NOTE 12 - LANDFILL CLOSURE COSTS

State and federal laws and regulations require the Town to close its old landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site after closure. The Town operated a solid waste landfill that ceased operations in 1972.

In prior fiscal years, the Town appropriated \$4.31 million to complete the off-site corrective action that was required and \$3.29 million for the settlement costs associated with the project. During fiscal 2010, \$2.9 million and \$2.8 million, respectively, were expended. The Town estimates that approximately \$1.3 million remains to be expended for this phase of the project as of June 30, 2010.

As currently planned for in the Town's CIP plan, \$4.4 million is required in FY15 to complete the closure of the rear landfill. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

NOTE 13 – INTERFUND LOAN

On June 12, 2001, the General Fund issued an interest free note in the amount of \$500,000 to Putterham Meadows Golf Club Enterprise Fund to meet projected and capital expenses. The note is payable at \$25,000 per year, due on July 1 of each year. At June 30, 2010 the outstanding loan balance was \$300,000.

NOTE 14 - COMMITMENTS

The Town has entered into a long-term contract with Whitney Trucking Inc. to load, haul and dispose of municipal solid waste. The Town is charged a flat rate per ton that is subject to increase annually. There are no minimum tonnage requirements that the Town must comply with.

The Town has entered into a long-term contract with KTI Recycling of New England for the processing of recyclable materials delivered by the Town. The Town receives payment for paper products and pays \$25 per ton for the processing of commingled materials. There are no minimum tonnage requirements that the Town must comply with. This contract expired subsequent to year end and the Town entered into an agreement with Waste Management of Massachusetts, Inc. to provide single stream recycling for the Town.

The School Department has entered into an agreement with Eastern Bus Company, Inc. to provide for regular transportation. The contract bears an annual cost of approximately \$684,000 for the first two years and approximately \$537,000 for the third year. The regular school transportation contract expires on August 31, 2013.

The School Department has also entered into an agreement with Y.C.N. Transportation, Inc. to provide transportation for its special needs students. The contract bears an annual cost of approximately \$395,000. The special needs student transportation contracts expire on August 31, 2013.

The Town has entered into, or is planning to enter into, contracts totaling approximately \$39,300,000 for renovations to the Runkle School, landfill corrective actions, and various other projects.

NOTE 15 - CONTINGENCIES

The Town participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2006, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although it is expected such amounts, if any, to be immaterial.

Various legal actions and claims are pending. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, cannot be ascertained, management believes any resulting liability should not materially affect the financial position at June 30, 2010.

NOTE 16 - IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS

During fiscal year 2010, the following GASB pronouncements were implemented:

• The GASB issued <u>Statement # 53</u>, Accounting and Financial Reporting for Derivative Instruments, which is required to be implemented in fiscal year 2010. The standards in this statement require all derivative instruments be reported at fair value. This pronouncement did not impact the basic financial statements.

- The GASB issued <u>Statement #57</u>, OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans. The standards in this statement permits an agent employer that has an individual employer OPEB plan with fewer than 100 members to use an alternative measurement method to produce actuarially based information for purposes of financial reporting, regardless of the number of total plan members in the agent multiple-employer OPEB plan in which it participates. Management elected to implement this standard early and this pronouncement did not impact the basic financial statements.
- The GASB issued <u>Statement #58</u>, Accounting and Financial Reporting for Chapter 9 Bankruptcies. The standards in this statement provide guidance for bankrupt state and local governments by establishing requirements for recognizing and measuring the effects of the bankruptcy process on assets and liabilities and for classifying changes in those items and related costs. Management elected to implement this standard early and this standard did not impact the basic financial statements.

Future Implementation of GASB Pronouncements:

- The GASB issued <u>Statement #54</u>, Fund Balance Reporting and Governmental Fund Type Definitions, which is required to be implemented in fiscal year 2011. Management believes this pronouncement will require additional disclosure and impact the basic financial statements.
- The GASB issued <u>Statement #59</u>, *Financial Statements Omnibus*, which is required to be implemented in fiscal year 2011. Management believes this pronouncement will require additional disclosure relative to investments held by the Town.

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GENERAL FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

FISCAL YEAR ENDED JUNE 30, 2010

	Budgeted Amounts				
	Amounts Carried forward From Prior Year	Current Year Initial Budget	Original Budget	Final Budget	
REVENUES:	TIOIIIT IIOI TEAI	Duaget	Duuget	Budget	
Real estate and personal property taxes,					
net of tax refunds	-	\$ 151,062,835	\$ 151,062,835 \$	151,062,835	
Motor vehicle and other excise taxes	_	4,850,000	4,850,000	4,850,000	
Hotel/motel tax	_	1,385,000	1,385,000	1,385,000	
Charges for services	_	4,326,674	4,326,674	4,326,674	
Penalties and interest on taxes.	_	338,000	338,000	338,000	
Payments in lieu of taxes	_	816,650	816,650	816,650	
Licenses and permits	_	3,059,975	3,059,975	3,059,975	
Fines and forfeitures	_	4,696,700	4,696,700	4,696,700	
Intergovernmental	-	16,433,414	16,433,414	16,433,414	
Departmental and other	-	559,126	559,126	559,126	
Investment income		350,000	350,000	350,000	
TOTAL REVENUES		187,878,374	187,878,374	187,878,374	
EXPENDITURES:				-	
Current:					
General government	654,659	10,602,647	11,257,306	10,048,123	
Public safety	363,390	33,569,610	33,933,000	34,033,214	
Education	198,332	68,974,271	69,172,603	69,522,177	
Public works	281,082	12,879,991	13,161,073	13,685,538	
Human services	10,538	2,205,624	2,216,162	2,221,671	
Leisure services	11,705	4,438,745	4,450,450	4,504,444	
Pension benefits	-	12,293,565	12,293,565	13,258,716	
Employee benefits	177,716	30,380,761	30,558,477	29,426,717	
State and county charges	-	5,543,424	5,543,424	5,543,424	
Debt service:					
Principal	-	8,495,802	8,495,802	8,495,802	
Interest		3,984,034	3,984,034	3,984,034	
TOTAL EXPENDITURES	1,697,422	193,368,474	195,065,896	194,723,860	
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(1,697,422)	(5,490,100)	(7,187,522)	(6,845,486)	
OTHER FINANCING SOURCES (USES):					
Proceeds from refunding bonds	-	-	-	-	
Premium from issuance of bonds, net of expenditures	-	-	-	-	
Premium from issuance of refunding bonds, net of expenditures	-	-	-	-	
Payments to current refunding fund	-	-	-	-	
Sale of capital assets	-	-	-	-	
Transfers in	-	5,052,659	5,052,659	5,052,659	
Transfers out		(225,000)	(225,000)	(225,000)	
TOTAL OTHER FINANCING SOURCES (USES)		4,827,659	4,827,659	4,827,659	
NET CHANGE IN FUND BALANCE	(1,697,422)	(662,441)	(2,359,863)	(2,017,827)	
BUDGETARY FUND BALANCE, Beginning of year (as restated)		13,987,495	13,987,495	13,987,495	
BUDGETARY FUND BALANCE, End of year\$	(1,697,422)	\$13,325,054	\$11,627,632_ \$	11,969,668	

See notes to required supplementary information.

	Actual Budgetary Amounts		Amounts Carried Forward To Next Year		Variance to Final Budget
\$	152,586,904	\$	_	\$	1,524,069
Ψ	4,694,128	Ψ	_	Ψ	(155,872)
	907,474		_		(477,526)
	4,829,006		_		502,332
	532,328		_		194,328
	996,834		_		180,184
	3,183,139		_		123,164
	4,280,894		_		(415,806)
	35,130,247		_		18,696,833
	849,708		_		290,582
	251,538		_		(98,462)
	201,000	•			(00,102)
	208,242,200		-		20,363,826
	8,798,355		297,928		951,840
	32,792,079		409,556		831,579
	69,122,066		366,218		33,893
	13,162,834		324,266		198,438
	2,138,109		41,978		41,584
	4,420,589		9,115		74,740
	12,988,555		-		270,161
	28,688,384		246		738,087
	5,559,230		-		(15,806)
	8,311,176		-		184,626
	2,809,580		_		1,174,454
		•	1 440 207		
	188,790,957		1,449,307		4,483,596
	19,451,243		(1,449,307)		24,847,422
	10,659,400		-		10,659,400
	258,415		-		258,415
	501,348		-		501,348
	(30,215,210)		-		(30,215,210)
	2,015		-		2,015
	5,052,659		-		-
	(225,000)	•	-		
	(13,966,373)		-		(18,794,032)
	5,484,870		(1,449,307)		6,053,390
	13,987,495		-		
\$	19,472,365	\$	(1,449,307)	\$	6,053,390

Other Postemployment Benefit Plan Schedule of Funding Progress

June 30, 2010

Actuarial Valuation Date	Actuarial ıl Value of Lia		Actuarial Accrued Liability (AAL) Projected Unit Credit (B)	Accrued Unfunded Ability (AAL) AAL CHEED UNIT CREDIT (UAAL)	Funded Ratio (A/B)		Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)		
6/30/2008	\$	-	\$	323,225,372	\$	323,225,372	0%	\$	120,097,413	269.14
6/30/2006		-		325,834,939		325,834,939	0%		114,641,067	284.22

See notes to required supplementary information.

Other Postemployment Benefit Plan Actuarial Methods and Assumptions

Actuarial Methods:

Actuarial Assumptions:

Plan Membership:

See notes to required supplementary information.

NOTE A - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Municipal Law requires the Town to adopt a balanced budget that is approved at the Annual Town Meeting. The Advisory Committee presents an annual budget to Town Meeting, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. Expenditures are budgeted for each department by four major appropriation units, which are personal services, expenses, debt service and capital outlay that are mandated by Municipal Law. The Town Meeting, which has full authority to amend and/or reject the budget or any line item, adopts the expenditure budget by majority vote.

Amendments to the originally adopted budget and transfers between departments require the approval of Town Meeting. Transfers between appropriation units within a department (except for the School Department and Library) require the approval of the Town Administrator, and are subject to certain restrictions that may require authorization from the Board and Advisory Committee. Expenditures within the appropriation of the School Department are not restricted. Transfers between Library appropriation units require the approval of the Board of Library Trustees.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year. These carry forwards are included as part of the subsequent fiscal year's original budget.

Generally, expenditures may not exceed the legal level of spending (salaries, expenses and capital) authorized for an appropriation account. However, the payment of debt service is statutorily required, regardless of whether such amounts are appropriated. Additionally, expenditures for disasters, natural or otherwise, and final judgments may exceed the level of spending authorized by two-thirds majority vote of Town Meeting.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The original fiscal year 2010 approved budget, including amounts carried forward from the prior fiscal years authorized approximately \$216,535,000 in appropriations and other amounts to be raised. During fiscal year 2010, Town Meeting approved appropriation decreases totaling \$342,000.

The Office of the Comptroller has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

B. Budgetary - GAAP Reconciliation

For budgetary financial reporting purposes, the Uniform Municipal Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the fiscal year ended June 30, 2010, is presented below:

Excess of revenues and other financing sources (uses) over expenditures - budgetary basis\$	5,484,870
Basis of accounting differences:	
Recognition of expenditures on modified accrual basis	20,936
Net change in recording 60-day receipts accrual	83,060
Recognition of revenues on modified accrual basis	373,622
Tax refunds payable	(1,217,000)
Recognition of revenue for on-behalf payments	(13,791,000)
Recognition of expenditures for on-behalf payments	13,791,000
Excess of revenues and other financing sources	
(uses) over expenditures - GAAP basis\$_	4,745,488

C. Appropriation Deficits

During fiscal year 2010, expenditures exceeded budgeted appropriations for state & county charges. This deficit will be funded through tax levy and available funds in fiscal year 2011.

NOTE B - OTHER POST-RETIREMENT BENEFITS

The Town of Brookline administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides lifetime healthcare, dental and life insurance for eligible retirees and their spouses through the Town's health insurance plan, which covers both active and retired members, including teachers.

The Town currently finances its other postemployment benefits (OPEB) on a pay-as-you-go basis. As a result, the funded ratio (actuarial value of assets expressed as a percentage of the actuarial accrued liability) is 0%. In accordance with Governmental Accounting Standards, the Town has recorded its OPEB cost equal to the actuarial determined annual required contribution (ARC) which includes the normal cost of providing benefits for the year and a component for the amortization of the total unfunded actuarial accrued liability of the plan.

The Schedule of Funding Progress presents multi-year trend information which compares, over time, the actuarial accrued liability for benefits with the actuarial value of accumulated plan assets.

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Schedule of Actuarial Methods and Assumptions presents factors that significantly affect the identification of trends in the amounts reported.